

MADISON COUNTY 2013

Community Health Improvement Plan (CHIP) Report



### **Contributors**

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#### PREPARED BY



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### Disclaimer

While statistics and data for the indicators were, to the best of the author's knowledge, current as the Community Health Improvement Plan Report 2013 was drafted, there may be subsequent data and developments, including recent legislative actions, that could alter the information provided herein.

This report does not include statistical tests for significance and does not constitute medical advice. Individuals with health problems should consult an appropriate health care provider. This report does not constitute legal advice.

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# INTRODUCTION

# **Madison County Community Health Improvement Plan**

### **EXECUTIVE SUMMARY**

Building a healthier Madison County began as a community-wide initiative with the goal of establishing an ongoing process for identifying and addressing health needs. The intent of this project was to foster successful partnerships within the community in order to improve the health of Madison County residents. The Public Health Accreditation Board defines a Community Health Improvement Plan (CHIP) as "a long-term, systematic effort to address health problems on the basis of the results of assessment activities and the community health improvement process." A CHIP can be used by health departments, as well as other government, education, or human service agencies, to coordinate efforts and target resources that promote health.

A CHIP serves to address health issues, roles, and common goals and objectives throughout the community. The plan can be used to guide action and monitor and measure progress toward achievement of goals and objectives. The plan, along with a Community Health Assessment (CHA), can be utilized as justification for support of certain public health initiatives, as part of funding proposals, and for attracting other resources toward building programs that improve the overall quality of life of the community.

#### **Health Priorities and Recommendations**

The Madison County Community Health Committee identified three key issues – Healthy Lifestyles, Maternal & Child Health, and Obesity - and developed recommendations and action steps. The Task Force recommends the Community Health Action Plans should be incorporated into the work of the Florida Department of Health in Madison County, existing community groups, and health care partners.

### **Health Priority: Healthy Lifestyles**

**Goal: Decrease the rate of Sexually Transmitted Diseases in Madison County.** 

<u>Objective:</u> Decrease Chlamydia rate in 15-19 year olds from 502.1 to 477 by September 30, 2015.

<u>Strategy 1:</u> Provide Evidence-Based youth development and life skills program to youth ages 15-19.

<u>Strategy 2:</u> Provide evidence-based program for adults to learn how to support children making positive decisions.

### Health Priority: Maternal & Child Health

Goal: Improve the health of women and children in Madison County.

**Objective 1:** Reduce obesity rate by 3% in women of child bearing age (ages 13-44) from 30.7% to 27.7% by September 30, 2016.

**<u>Strategy:</u>** Educate women (ages 13-44) about benefits of healthy living while pregnant and past delivery.

<u>Objective 2:</u> Increase the number of minority women who initiate breastfeeding from 46.3% to at least 49.3% by September 30, 2016.

**Strategy:** Improve awareness of lactation consultant availability within community.

## **Health Priority: Obesity**

Goal: Decrease the rate of obesity in Madison County.

**Objective 1:** Increase the percentage of healthy weight adults from 32.3% to 33.3% by August 31, 2015.

Strategy 1: Improve/refurbish existing physical activity/recreational locations.

<u>Strategy 2:</u> Promote the use of evidence-based clinical guidelines to assess overweight and obesity.

Strategy 3: Establish a community garden in the city of Madison or Greenville.

<u>Objective 2:</u> Decrease percentage of middle school students with a body mass index (BMI) at or above 95% from 15.9% to 14.0% by August 31, 2015.

<u>Strategy 1:</u> Establish participation in physical education a priority for middle school students.

<u>Strategy 2:</u> Increase physical activity opportunities for middle school students at Madison Central.

### INTRODUCTION

The health status of a community plays a large role in social and economic prosperity, hence it is important that a community strives to continually improve and maintain its health. Government agencies (city, county, state) may provide health services; however, successful health programs require an active partnership between all community agencies.

Community health improvement planning is a long-term, systematic effort that addresses health problems on the basis of the results of community health assessment activities and the community health improvement process. The resulting Community Health Improvement Plan is used by health and other government, educational and human service agencies, in collaboration with community partners, to set priorities and coordinate and target resources. A CHIP is critical for developing policies and defining actions to target efforts that promote health. It defines the vision for the health of the



community through a collaborative process and addresses the strengths, weaknesses, challenges, and opportunities that exist in the community in order to improve the health status of that community.

The Florida Department of Health in Madison County, working with community health partners, initiated community-wide strategic planning for improving community health utilizing the *Mobilizing for Action* 

through Planning and Partnerships (MAPP) model. MAPP was developed by the National Association of County and City Health Officials (NACCHO), in collaboration with the Centers for Disease Control and Prevention (CDC). MAPP provides a framework to create and implement a community health improvement plan that focuses on long-term strategies that address multiple factors that affect health in a community. The resulting community health improvement plan is designed to use existing resources wisely, consider unique local conditions and needs, and form effective partnerships for action.

### **METHODOLOGY**

The Florida Department of Health in Madison County and community health partners

met together for the purpose of evaluating the health status of the citizens of the Madison County area in order to develop health improvement interventions. The goal of these partners was to develop and implement comprehensive, community-based health promotion and wellness programs in the Madison County area and provide a forum where members may join together



to plan, share resources, and implement strategies and programs to address the health care needs of citizens.

The NACCHO MAPP model for community health planning was used, which provides a strategic approach to community health improvement. This model utilizes six distinct phases:

- 1. Partnership development and organizing for success
- 2. Visioning
- 3. The Four MAPP assessments
  - Community Health Status Assessment
  - Community Strength and Themes Assessment
  - Local Public Health System Assessment
  - Forces of Change Assessment
- 4. Identifying strategic issues
- 5. Formulating goals and strategies
- 6. Action (program planning, implementation, and evaluation)

The *Community Health Status Assessment* provided a "snapshot in time" of the demographics, employment, health status, health risk factors, health resource availability, and quality of life perceptions. Madison County Health Department conducted a Community Health Status Profile in September 201s. Data from the 2010 U.S. Census, U.S. Bureau of Labor Statistics, and the Florida Department of Health, Legislative Office of Economic and Demographic Research, Department of Children and

Families, Department of Law Enforcement, and Agency for Health Care Administration was utilized in the Community Health Status Assessment. Major findings from the **Community Health Status Assessment** included:

- The population of 19,298 residents had an median wage of \$36,682.
- Madison County's population was 57.5% White and 40.3% Black/African American.
- The median age in Madison County is with 40.2 years.
- In 2011, the leading causes of death were: 1) Heart Diseases), 2 Cancer, 3) Unintentional Injuries, 4) Stroke and 5) Chronic Lower Respiratory Disease (CLRD).



- Diabetes was the seventh leading cause of death in Madison County for 2011. Diabetes in Black males is nearly twice the state rate among adults who responded to the 2010 BRFSS survey.
- Death rates from Heart Disease for White males nearly doubled from 2010 to 2011, from 13 deaths to 25. In 2011, the death rates decreased for Black males, and White females from 2010, but increased for White females.
- In Madison County, the death rates for CLRD increased nearly 400% for White females from 2010 to 2011.
- Among Madison County residents who responded to the 2010 BFRSS survey, the percentage of White females, Black males, and Black females who were obese or overweight was higher than the state percentages.
- White females ages 15 to 19 had a birth rate of 30.3 as compared to the state's rate of 25 in 2011. Black females had a lower rate than the state in 2011.
- Infant deaths per 1,000 live births were 13.3% for Madison County which was twice the state rate of 6.9%.
- There were 4,815 Madison County residents enrolled in Medicaid in 2011, which represented 25% of the total population.

 There were a total of 33 alcohol-related motor vehicle crash injuries in Madison County in 2010. This represents a rate of 171.8 per 100,000 Madison County residents which is nearly three times the state rate of 64.7 per 100,000 residents.

Community perceptions of the health care system are a critical part of the MAPP process. *Community Themes and Strengths* were in April - May 2011 by 297 Wakulla County residents who responded to an online or hard copy survey. Perceptions of the quality and accessibility of healthcare in Madison County were assessed. Survey results indicated residents were concerned with:

- Access to and coordination of health care services.
- Limited health insurance
- High usage of Emergency Room
- Limited Dental care/usage
- Limited health care awareness
- High self-report of chronic illness
- Low self-report of personal health

Community health partners participated in the *Forces of Change Assessment* workshop on January 2011 in order to identify what is occurring or might occur that impacts the health of the community and local public health system

Nine themes or issues, with corresponding sub-themes and threats, were identified:

- Access to and coordination of health care services
- High poverty levels
- High unemployment/lack of jobs
- Sexually Transmitted Diseases increasing
- Chronic diseases and risks increasing
- High percentage of population that are overweight, obesity, and have diabetes
- High poverty levels

- Lack of transportation
- Limited health literacy

Data from the 2012 County Health Rankings, compiled by the University of Wisconsin Population Health Institute and the Robert Wood Johnson Foundation were reviewed by community partners throughout the MAPP process. In addition, community health partners reviewed the 10 Essential Public Health Services rankings from the Local Public Health Performance Standards Program.

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GOALS AND STRATEGIES

As part of the Madison County Community Health Improvement Project, the "Mobilizing for Action through Planning and Partnerships" (MAPP) a Strategic Priorities and Goals workshop was conducted on August 17, 2012. Twenty-three community health partners participated in the workshop and identified four community health themes for Madison County.

# **BACKGROUND**



As part of the "Mobilizing for Action through Planning and Partnerships" (MAPP) project in Madison County, Quad R, LLC was contracted by the Madison County Health Department to facilitate the Strategic Priorities & Goals workshop on August 17, 2012.

The purpose of this workshop was to identify health priorities which are impacting Madison County residents and to develop goal statements and strategies for each priority.

A total of 23 individuals attended. Individuals were representative of various social service agencies, not-for-profit organizations, and other public health system agencies. Participants represented a cross-section of the community and input provided was based on their knowledge, awareness and perceptions of related health concerns with Madison County.

# **METHODS**



Two weeks prior to the scheduled *Strategic Priorities & Goals* workshop, community health partners were contacted by e-mail from the Madison County Health Department regarding the date, time, and purpose of the workshop. One week prior to the workshop, community health partners were provided the agenda and a follow up letter further explaining the purpose and importance of the meeting.

The participants were welcomed to the workshop by the Madison County Health Department Administrator, Kimberly Allbritton. Participants introduced themselves and identified their organization. After reviewing the agenda, the workshop facilitator then asked participants to examine the data which highlighted key health statistics for Madison County. This data included:

- Madison County Community Health Status Profile Executive Summary
- U.S. Census Quick Facts for Madison County
- County Health Rankings
- Florida Department of Health CHARTS Madison County Health Summary
- Florida Legislature, Office of Economic and Demographic Research Madison County Summary (July 2012)

Participants reviewed the data individually and identified key health issues and/or needs for Madison County residents. Individual health concerns were written on sticky notes by each participant. Workshop participants were reminded to identify local, state and national health issues that may affect the context in which the community and its public health system operate within Madison County.

Participants were then divided randomly into four groups, and asked to combine their health issues and/or concerns (sticky notes) into common themes or categories. Each group worked collaboratively to cluster their issues and identify a label for the theme or category.



Workshop participants were reassigned to one of six breakout groups. One group reviewed all the themes and categories and re-assembled them into a master list of community health issues. Two groups worked independently to create a list of the Resources available in Madison County to address community health issues and concerns. Two groups separately

identified the *Barriers/Challenges* to impacting community health issues and concerns in Madison County. One group identified key target populations which are most impacted by health issues and/or concerns in Madison County. The list of *Resources*,

Barriers/Challenges, and Target Populations can be found at the end of this report.

The two lists for the Resources and Barriers/Challenges were combined. The breakout groups individually reviewed the Priority Health Issues, Resources, Barriers/Challenges, and Target Populations lists and revised as needed. Each group worked to ensure the Priority Health Issues were distinct categories.



#### Ten health issues were identified:

- Safe Environment
- Unintentional Injury/Death Prevention
- Access to Resources
- Obesity
- Communicable & Infectious Diseases
- Healthy Behaviors/Screenings
- Preventable & Controllable Diseases
- Cause/Effect of Poverty
- Maternal & Child Health
- Effective Community Education



Workshop participants self-selected into one of the 10 health issues. The facilitator reviewed the key terms associated with goals and strategies on the back of the agenda with the participants. Each workgroup was then tasked with developing a Goal Statement and Strategies for their health issue. Once each workgroup had at least 2 strategies for the health issue, the participants reviewed the work for each issue. Participants provided feedback and added additional strategies as needed. In addition, participants worked collaboratively to structure the goals and strategies in the format associated with MAPP process.

Workgroups were then provided the *Goal & Strategies* template on a large easel chart paper. Each workgroup selected at least two strategies from the list created in the previous step, and identified *Barriers/Challenges* from the master list which could prevent or act as a challenge to implementing and/or completing the strategy. These were listed on the *Goal & Strategies* template. In addition, the workgroup identified factors associated with the *Implementation* of the strategy, such as a proposed timeline for completion, lead and key members, and resources.

Workgroups reviewed each other's work and provided feedback. Each group continued to add information on the *Goal & Strategies* template for their health issue. The workgroups also identified the ways in which "success" could be measured for each

strategy. The results of the groups' efforts are found at the en	d of this report. The
goals and strategies developed during the workshop are found	d on the following pages.

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# GOALS & STRATEGIES

	Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation	
Safe	Madison County will	Promote crime stoppers.	Timeline	
Environment	have a safe		12-24 months	
	environment and be			
	crime free.		Lead & Team Members	
			City and County Law Enforcement	
			Local media	
			Community volunteers	
			Resources	
			City and county law enforcement	
		2. Organize neighborhood watch	Timeline	
		programs.	12-24 months	
			Lead & Team Members	
			City and County Law Enforcement Community	
			volunteers	
			Faith-based leadership	
			Taiti-based leadership	
			Resources	
			Informational resources from existing	
			programs, including local sponsor in	
			City/County Law Enforcement	

	Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation	
Safe Environment (continued)	Madison County will have a safe environment and be crime free.	Empowerment to vulnerable populations.	Timeline TBD  Lead & Team Members TBD  Resources TBD	
		Improve access to mental health resources.	Timeline TBD Lead & Team Members TBD Resources TBD	

	Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation	
Unintentional Injury/Death Prevention	All Madison County residents & visitors will be safe from traumatic injuries & death.	Increase awareness &     educational opportunities     regarding safe & appropriate     vehicular operations.	Timeline January 2014  Lead & Team Members Schools Social Service programs Law Enforcement Faith-based members Hospitals/Healthcare providers Healthy Start of Jefferson, Madison, Taylor  Resources \$\$	
		Increase education on behaviors to prevent traumatic injuries & death.	Timeline January 2014  Lead & Team Members Schools Social Service programs Law Enforcement Faith-based members Hospitals/Healthcare providers Healthy Start of Jefferson, Madison, Taylor  Resources \$\$	

	Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation	
Unintentional Injury/Death Prevention (continued)	All Madison County residents & visitors will be safe from traumatic injuries & death.	Establish driver's education program.	Timeline TBD Lead & Team Members TBD  Resources TBD	
		Strengthen funding at county/state levels to keep highways in excellent condition.	Timeline TBD Lead & Team Members TBD Resources TBD	

	Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation	
Access to Resources	All Madison County residents will have access to quality affordable health services.	Recruit and retain providers.	Timeline January 2014  Lead & Team Members Healthcare workforce network Madison County Hospital Madison County Health Department  Resource North FL Community College /Allied Health program FSU School of Medicine Chamber of Commerce	
		Solicit additional funding to address gaps in Madison County health care system.	Timeline January 2015  Lead & Team Members Madison County Hospital Madison County Health Department Florida Department of Health  Resources Health Resources and Services Administration (HRSA) Low Income Pool (LIP) grant Foundations	

	Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation	
Access to Resources (continued)	All Madison County residents will have access to quality affordable health services.	Educate residents on the available resources within the county.	Timeline January 2014  Lead & Team Members Madison County Health Department Chamber of Commerce Media  Resources Madison County Health Department Florida Department of Health Hospitals Emergency Medical Services (EMS)	
		Conduct resource mapping     workshop to maximize resource     utilization.	Timeline TBD  Lead & Team Members TBD  Resources TBD	

	Madison County Community Health Project – Strategic Priorities & Goals				
Priority Issue	Goal	Strategy	Implementation		
Obesity	All citizens in Madison County will be at a healthy weight.	Increase the access of recreational & youth activities in Madison County.	Timeline Ongoing  Lead &Team Members Merv Mattair Craig Wilson  Resources Just Move Madison Healthy Start		
		Network to encourage social support for increases in physical activity levels in our schools.	Timeline 3-5 years  Lead & Team Members School Superintendent  Resource Grant \$\$ Collaboration		

	Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation	
Obesity (continued)	All citizens in Madison County will be at a healthy weight.	3. Provide safe recreational parks, trails, etc.  The same and the safe recreational parks, trails, etc.  The safe recreational parks, trails, etc.	Timeline Ongoing  Lead & Team Members Department of Parks & Recreation  Resources 4 Freedom Trail Lanier Field Lake Francis Boys & Girls Club Boyz 2 Men Madison Youth Initiative	

	Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation	
Communicable & Infectious Diseases	All Madison County residents will be free of communicable and infectious diseases.	Establish sex education classes in the school system.	Timeline January 2014  Lead & Team Members Schools Madison County Health Department Hospital/Healthcare providers Healthy Start Coalition WIC Pregnancy Center  Resources Healthy Start	
		Conduct community education programs for STD prevention.	Timeline January 2014  Lead & Team Members Schools Madison County Health Department Hospital/Healthcare providers Healthy Start Coalition WIC Pregnancy Center  Resources TBD	

Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation
Communicable	All Madison County	3. Increase awareness of the	Timeline
& Infectious	residents will be free of	impact of unprotected sex and	January 2014
Diseases	communicable and	STD's.	Lead & Team Members
(continued)	infectious diseases.		Schools
,			Madison County Health Department
			Hospital
			Healthcare providers
			Healthy Start Coalition
			WIC
			Pregnancy Center
			Resources
			TBD
		Sponsor guest speakers in	Timeline
		schools for role modeling.	TBD
			Lead & Team Members
			TBD
			Resources
			TBD

Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation
Healthy Behaviors/ Screenings	All Madison County residents will have a 25% reduction in communicable and infectious diseases.	Conduct screenings through community health fairs.	Timeline 12-24 months  Lead & Team Members Madison County Health Department Hospital & Nursing staff & students Community volunteers  Resources Madison County Health Department Whole Child Healthy Start Early Steps Early Learning Coalition Head Start Madison County Memorial Hospital Tallahassee Memorial Hospital Capital Regional Medical Center

Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation
Healthy	All Madison County	2. Conduct school readiness	Timeline
Behaviors/	residents will have a	screenings.	12-24 months
Behaviors/ Screenings (continued)	residents will have a 25% reduction in communicable and infectious diseases.	screenings.	Lead & Team Members Whole Child Madison County Health Department staff School Nurses School Board  Resources School Board/District staff School Nurses Dental Mobile unit Madison County Health Department Whole Child Early Steps Early Learning Coalition Head Start Project Safe Zone Madison County Memorial Hospital Capital Regional Medical Center

Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation
Healthy Behaviors/ Screenings (continued)	All Madison County residents will have a 25% reduction in communicable and infectious diseases.	Increase education & outreach efforts for types of screening needs.	Timeline TBD  Lead & Team Members TBD  Resources TBD

Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation
Preventable & Controllable Diseases	All citizens will be empowered to make healthy lifestyle choices to prevent controllable diseases.	Increase support of educational opportunities related to healthy lifestyle choices.	Timeline Ongoing & Immediate  Lead & Team Members Madison County Health Department Schools systems  Resources Madison County Health Department Whole Child County schools UF/IFAS County leaders 4-H

Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation
Preventable & Controllable Diseases (continued)	All citizens will be empowered to make healthy lifestyle choices to prevent controllable diseases.	Provide chronic disease screenings & education (re: chronic disease maintenance).	Timeline Ongoing & Immediate  Lead & Team Members Hospitals Madison County Health Department  Resources Hospitals Private care providers Madison County Health Department Whole Child Federally Qualified Health Center (FQHC) Children's Medical Services Early Learning Coalition Healthy Start

Madison County Community Health Project – Strategic Priorities & Goals			
Priority Issue	Goal	Strategy	Implementation
Preventable &	All citizens will be	3. Leverage partners to increase	Timeline
Controllable	empowered to make	social support of healthy eating	Immediate to 2 years
Diseases	healthy lifestyle	and active lifestyles.	Lead & Team Members
(continued)	choices to prevent		UF IFAS
	controllable diseases.		4-H
			Schools
			Elected officials
			Resources
			Madison County Health Department
			County schools
			Florida Department of Health
			Chamber of Commerce
		4. Educate citizens on how to	Timeline
		maintain & control present	TBD
		chronic disease conditions.	Lead & Team Members
			TBD
			100
			Resources
			TBD

	Madison County (	Community Health Project – Strategic	Priorities & Goals
Priority Issue	Goal	Strategy	Implementation
Preventable & Controllable Diseases (continued)	eases empowered to make healthy lifestyle	5. Formulate focus groups to obtain an assessment of citizen's perceptions goals and needs (Community survey conducted as part of this process last year).	Timeline TBD  Lead & Team Members TBD  Resources TBD
		Increase nutritional education & meal planning opportunities.	Timeline TBD  Lead & Team Members TBD  Resources TBD
		7. Provide chronic disease self- management classes.	Timeline TBD  Lead & Team Members TBD  Resources TBD

	Madison County Community Health Project – Strategic Priorities & Goals					
Priority Issue	Goal	Strategy	Implementation			
Preventable & Controllable Diseases (continued)	All citizens will be empowered to make healthy lifestyle choices to prevent controllable diseases.	Develop chronic disease care coordination.	Timeline TBD  Lead & Team Members TBD  Resources TBD			

	Madison County Community Health Project – Strategic Priorities & Goals						
Priority Issue	Goal	Strategy	Implementation				
Cause/Effect of Poverty	All Madison County residents will have access to meet their life needs.	Enhanced economic development activities to increase job opportunities.	Timeline January 2015  Lead & Team Members Economic Development Council County Commissioners  Resources Residents of Madison County				
		Empower individuals to become more productive citizens.	Timeline January 2014  Lead & Team Members Community Development Agencies Schools  Resources Chamber of Commerce				

	Madison County Community Health Project – Strategic Priorities & Goals						
Priority Issue	Goal	Strategy	Implementation				
Cause/Effect of Poverty (continued)	residents will have	Increase vocational programs in schools.	Timeline January 2015  Lead & Team Members North FL Community College (NFCC) Schools State government  Resources North FL Community College (NFCC) Public School system				
		Educate low-income & jobless citizens on career paths ("Access next").	Timeline TBD  Lead & Team Members TBD  Resources TBD				

	Madison County Community Health Project – Strategic Priorities & Goals						
Priority Issue	Goal	Strategy	Implementation				
Maternal & Child Health	All women in Madison County will have access to support services.	Educate women on the services & resources available in the community.	Timeline January 2015  Lead & Team Members Healthy Start Madison County Health Department School District Teen Pregnancy Group (TAP)  Resources Nursing students Volunteer Healthcare Professionals Healthcare Providers Coding of Services				
		2. Provide whole child access.	Timeline January 2015  Lead & Team Members Madison County Health Department Healthy Start Media/Communication network  Resources Faith- based community Civic organizations				

	Madison County Community Health Project – Strategic Priorities & Goals						
Priority Issue	Goal	Strategy	Implementation				
Maternal & Child Health (continued)	All women in Madison County will have access to support services.	Decrease teen pregnancy rate by increased access to contraceptive education.	Timeline January 2015  Lead & Team Members Madison County Health Department Healthy Start School District Healthcare providers  Resources Coding of services Healthcare network				
		Improve preconception health in schools and community.	Timeline TBD  Lead & Team Members TBD  Resources TBD				

	Madison County Community Health Project – Strategic Priorities & Goals						
Priority Issue	Goal	Strategy	Implementation				
Effective Community Education	Madison County residents will have access to quality education.	Identify providers & their roles in the community education system.	Timeline January 2015  Lead & Team Members Madison County Health Department Hospital  Resources Healthcare network North FL Community College (NFCC) Allied Health students				
		2. Educate the educators.	Timeline January 2015  Lead & Team Members Area Health Education Center North Florida Community College  Resources Nursing students North Florida Community College Madison County Health Department Area Health Education Center School Board				

	Madison County Community Health Project – Strategic Priorities & Goals						
Priority Issue	Goal	Strategy	Implementation				
Effective Community Education (continued)	Madison County residents will have access to quality education.	Il have involvement. January 2015					
		4. Expose information to elementary grades ("plant seeds" early).	Resources TBD  Timeline TBD  Lead & Team Members TBD  Resources TBD				

# **SUMMARY/KEY FINDINGS**



The information gathered during the Strategic Priorities & Goals workshop is an important component of the MAPP comprehensive community assessment process. These findings can be used in conjunction with the other three MAPP assessments to develop the Community Health Improvement Plan (CHIP) for implementation and evaluation within the Madison County public health system.

Nationally, the current economic climate will continue to affect the local public health system and overall community throughout Madison County and the state of Florida. Budget cuts and limited grant opportunities have led to a decrease in funding for various services, from social services to charity care, mental illness and Medicaid. With local, state, and federal budget cuts, public health systems are challenged to find creative ways of continuing services and leveraging resources through collaboration and partnership with more non-traditional partners. The Cause/Effect of Poverty, Healthy Behaviors/Screenings, and Access to Resources were identified as key priority health issues.

Continued unemployment and foreclosures result in a burdening of current health care and social service systems. Population growth and changing demographics also contribute to an increase in the need for services and programs. Madison County is a rural community, and as such, challenges to both access to healthcare, education, and the transportation infrastructure result. Changing demographics within Madison County and the state of Florida also present the need to address language and cultural barriers.

Safe Environment, Unintentional Injury/Death Prevention, and Effective Community Education are priority issues which impact the health of Madison County residents.

There were other forces of change noted that are reflective of many issues on the national agenda. For example, health care reform, immigration reform, regulation of medical malpractice, use and overuse of technology, and need for sustainable energy resources are issues being considered on the national level, but they would also have an impact on local and state health care and social service delivery systems. With the rise in unemployment, there is a greater need for all public health services. *Obesity*, *Communicable/Infectious Diseases*, *Preventable/Controllable Diseases*, and *Maternal/Child Health* are priority issues which impact and are impacted by the other health issues identified in the workshop.

Because there are 10 Priority Issues, it is recommended that those representing similar health outcomes be combined. For example, the Priority Issues of *Obesity* and *Preventable/Controllable Diseases* both impact *Chronic Disease* outcomes and should be combined. *Safe Environment* and *Unintentional Injury/Death Prevention* both represent areas of *Healthy Community* and have similar health outcomes. *Healthy Behaviors/Screenings, Maternal/Child Health* and *Effective Community Education* have strategies which represent community outreach and education and should be combined into a *Health Education* area. By combining "like" health outcomes for the 10 Priority Issues, the result would be:

- Chronic Disease (Obesity & Preventable/Controllable Diseases)
- Healthy Community (Safe Environment & Unintentional Injury/Death)
- Health Education (Healthy Behaviors/Screenings, Effective Community Education & Maternal/Child Health)
- Cause/Effect of Poverty
- Access to Resources

In summary, these strategic priorities and goals impact the community's ability to implement action plans and impact (positively) the health of the Madison County

community. These strategic priorities and goals impact multiple sectors of the Madison County community and surrounding counties, and should be reviewed in conjunction with the other MAPP community health assessments.

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2013

ACTION PLAN (Program planning, Implementation, and Evaluation)

As part of the Madison County Community Health Improvement Project, the "Mobilizing for Action through Planning and Partnerships" (MAPP) two CHIP workshops were conducted on April 11 and April 30, 2013. Twenty-five community health partners participated in these workshops and developed the Action Plans for community health improvement.

## **BACKGROUND**

Community Health Improvement Team members met to develop the *Community Health Improvement Plan*, which involved creating an action plan that focused on program planning, implementation, and evaluation. Two four-hour workshops were held in Chipley, Florida on April 11 and April 30, 2013. The sessions were facilitated by Quad R, LLC and session logistics were coordinated with the Florida Department of Health in Madison County. Appendices 1 and 2 contain the email invitation, agenda, and list of workshop participants for both workshops.

## **METHODS**

There were 25 community health partners representing a diverse collection of public and private agencies in Madison County at the April 11<sup>th</sup> workshop held at Madison County Extension Office in Madison, Florida. The workshop participants were welcomed by the Madison County Health Department Administrator, Kimberly Allbritton. After participants introduced themselves and the organization they



represented, the facilitator reviewed the workshop agenda, and provided each participant with a data folder which represented health information about Madison County residents. This data included:

- Florida Department of Health CHARTS Madison County Health Status
   Summary (accessed March 30, 2013)
- 2013 County Health Rankings (Florida Big Bend, Florida Public Health Institute)

- Florida Legislature, Office of Economic and Demographic Research Madison County Summary (accessed March 30, 2013)
- Madison CHARTS Pregnancy & Young Child Profile (accessed March 30, 2013)
- Madison CHARTS School-aged Child & Adolescent Profile (accessed March 30, 2013)
- 2010 Florida Behavioral Risk Factor Surveillance System (BRFSS) Data Report
- Florida Department of Law Enforcement January-December 2011 Crime in Madison County Summary
- Madison County Quick Facts, US Census Report (accessed March 30, 2013)
- Florida Youth Tobacco Survey (FYTS) 2012 Madison County at a Glance
- Madison County: Specialty and Flavored Tobacco Trends Among Youths (Ages 11-17) from the Florida Youth Tobacco Survey (Florida Department of Health)

The facilitator reminded workshop members that the data was to serve as the foundation of the Action Plan efforts. The 10 health goals and strategies from the August 2012 *Goals & Strategies* workshop was also provided to the participants. These 10 health issues were:

- Safe Environment
- Unintentional Injury/Death Prevention
- Access to Resources
- Obesity
- Communicable & Infectious Diseases
- Healthy Behaviors/Screenings
- Preventable & Controllable Diseases
- Cause/Effect of Poverty
- Maternal & Child Health
- Effective Community Education

After reviewing the goals and strategies, each participant self-selected into one of the 10 health issues and identified two "Do-able" activities for that health issue on the easel

chart sheets provided. The participants were reminded to review the data to determine what activities could be measured and could be accomplished by 2016 with the current resources in Madison County. The participants then reviewed each health issue and added "Do-able" activities. This work is located in Appendix 2.

The workshop participants were instructed to review the information on each health, issue in conjunction with the data, and vote for the most "Do-able" activities for each health issue. Next, the participants used a multi-voting technique to prioritize the health issues. This technique allows the participants to narrow the list of health issues using the criteria of "Most Do-able" and "Most Achieve-able" within the parameters of the the resources and timeline.

Five health issues emerged from this process:

- Health education and empowerment
- Healthy Lifestyles
- Unintentional Injury/Death Prevention
- Maternal & Child Health
- Obesity

The facilitator reviewed the information regarding goals and SMART (Specific, Measurable, Achievable, Realistic, and Time-bound) Objectives provided on the agenda. Workshop participants self-selected into one of the five health issues. Each team developed a goal and SMART objectives for their health issues. Workshop participants reviewed the goal and SMART objective for each health issue and provided feedback. The goals and SMART objectives were further refined by each team. The results from this first CHIP workshop can be found in Appendix 2.

The second workshop was held on April 30, 2013 at the Blue Lake Community Center. There were 22 community health partners representing a diverse collection of public and private agencies in Madison County. The workshop participants were welcomed by the Madison County Health Department Administrator, Kimberly Allbritton. After participants introduced themselves and the organization they represented, the facilitator

reviewed the workshop agenda and provided the Action Plans developed in the April 11<sup>th</sup> CHIP Workshop 1. Data folders were provided to those participants who either did not attend the April 11<sup>th</sup> workshop or did not bring their data folder. Appendix 2 contains the email invitation, agenda, and list of participants for this workshop.

Participants reviewed the five Action Plans developed in the previous workshop. The workshop members self-selected into one of the five Action Plan issues. During this process, several workgroups determined their issue area was too broad or the goals and objectives were not achievable given the limited resources of Madison County community partners. The facilitator asked the participants to review the work done thus far and select Action Plans that were the most "Do-able." The participants determined three Action Plan issues needed to be addressed:

- Healthy Lifestyles
- Maternal & Child Health
- Obesity

The participants then focused their efforts on refining and completing the Action plan template for these three health issues. Activities were delineated for each SMART objective. Evaluation measures were identified for each activity and the final evaluation was linked back to the baseline measure for the SMART objective. In addition, the participants identified lead roles, community resources, and target date(s) for completion for each activity contained in the Action Plan.

Each Action Plan contained the following components:

- Goals and Objectives for improving Madison County Health Issues
- Performance measures with measurable and time-framed targets
- Policy changes needed to accomplish health objectives
- Designation of accountable persons and organizations for implementing strategies
- Measurable health outcomes or indicators to monitor progress

It should be noted that each team discussed whether there were policy changes required in order to accomplish the specific Objective associated with their Action Plan. The teams decided either there were no policy changes required or needed policy changes would emerge through the activities within the Action Plan and would be addressed and added to the Action Plan.

The final product is presented on the following pages.

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Priority Issue: Healthy Lifestyles

Goal: Decrease the rate of Sexually Transmitted Diseases (STD's) in Madison County.

Objective: Decrease Chlamydia rate in 15-19 year olds from 502.1 to 477 by September 30, 2015.

#### Baseline Measure/Source:

Chlamydia 2011 rate County 502.1, State rate 401.3

(Florida CHARTS)

Strategy 1: Provide Evidence-Based youth development and life skills program to youth ages 15-19.

Key Activities	Lead Role &	Target Date	Status of	Evaluation Measure	Evaluation
	Community	for	<b>Progress</b>		Results
	Resources	Completion			
1. Form a workgroup.	<ul> <li>Workgroup</li> <li>Department of Health in Madison County</li> <li>Faith-Based Organization</li> <li>Civic organization</li> <li>Government</li> <li>Parents</li> <li>Youth</li> <li>School Officials</li> <li>College</li> <li>Medical Providers</li> <li>Ministers</li> <li>Parent Teacher Organization</li> </ul>	10/30/13		Workgroup formed.	
2. Review and revise Action	Workgroup	1/10/14		Action Plan finalized.	
Plan as needed.					

	Key Activities	Lead Role &	Target Date	Status of	Evaluation Measure	Evaluation
		Community	for	Progress		Results
		Resources	Completion			
3.	Establish sustainability plan.	Workgroup	4/30/14		Sustainability plan established.	
4.	Research Evidence-Based Programs.	Workgroup	1/10/14		Programs researched.	
5.	Establish a selection criteria to include:  a. Effectiveness b. Cost c. Realistic steps	Workgroup	1/10/14	Completed	Selection criteria established.	
6.	Select the program(s) based on selection criteria.	Department of Health in Madison County	1/10/14	<ul> <li>Heritage         Keepers</li> <li>Promoting         Health         Among         Teens         (PHAT)</li> <li>Making a         difference</li> </ul>	Curriculum chosen.	

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
7. Establish program/training implementation plan to include:  a. Gather training materials b. Identify partners c. Identify participants d. Train the Trainers e. Schedule f. Location g. Date/time h. Number of meetings i. Invitations/consent forms to participants j. Incentives ((Variety-Condom safe kits "Not This One" bags/t-shirts, key chains) k. Certificates l. Feedback/Program evaluation forms/surveys.	Workgroup     Department     of Health in     Madison     County	7/1/14		Program implementation plan established.	
8. Implement trainings/programs.	<ul><li>Workgroup</li><li>Department of Health in Madison County</li></ul>	7/1/14		Trainings/programs implemented. Obtain participant data.	

Key Activities	Lead Role &	Target Date	Status of	Evaluation Measure	Evaluation
	Community	for	Progress		Results
	Resources	Completion			
9. Gather feedback from	Participants	7/1/15		Feedback/program	
participants.	<ul> <li>Workgroup</li> </ul>			evaluation	
				forms/surveys	
				completed.	
				Data	
				analyzed/summarized.	
10. Evaluate and compare to	Workgroup	9/30/15		Decreased Chlamydia	
baseline.				rate in 15-19 year olds	
				from 502.1 to 477.	

Priority Issue: Healthy Lifestyles

Goal: Decrease the rate of STD's in Madison County.

Objective: Decrease Chlamydia rate in 15-19 year olds from 502.1 to 477 by September 30, 2015.

#### Baseline Measure/Source:

Chlamydia 2011 rate County 502.1, State rate 401.3.

(Florida CHARTS)

Strategy 2: Provide evidence-based program for adults to learn how to support children making positive decisions.

Key Activities	Lead Role &	Target Date	Status of	Evaluation	Evaluation
	Community	for	<b>Progress</b>	Measure	Results
	Resources	Completion			
1. Form a workgroup.	<ul> <li>Department</li> </ul>	10/30/13		Workgroup	
	of Health in			formed.	
	Madison				
	<ul> <li>Workgroup</li> </ul>				
	<ul> <li>Faith-Based</li> </ul>				
	Organization				
	<ul> <li>Parent</li> </ul>				
	Faith				
	Leaders				
	Civic				
	Organization				
2. Review and revise Action	Workgroup	1/10/14		Action Plan	
Plan as needed.				finalized.	
3. Research available	Workgroup	1/10/14		Research	
Evidence-Based Programs.				completed.	

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
<ul><li>4. Establish selection criteria for program to include:</li><li>a. Cost</li><li>b. Impact/effectiveness</li></ul>	Workgroup	1/10/14		Selection criteria established.	
Select program based on selection criteria.	Workgroup	1/10/14		Program selected.	
6. Modify program to "fit"  Madison County, as needed.	Workgroup	3/31/14		Program modified.	
7. Train presenters.	Workgroup	3/31/14		Training certificates.	
8. Prepare community presentation.	Workgroup	3/31/14		Presentation prepared.	
9. Conduct presentation with host sites – churches, community groups.	Workgroup	4/30/14		<ul> <li>Presentation conducted.</li> <li>Obtain data on location, date/time, participants.</li> </ul>	
10. Develop marketing campaign.	Workgroup	5/31/14		Marketing campaign developed.	

Key Activities	Lead Role & Community	Target Date for	Status of Progress	Evaluation Measure	Evaluation Results
	Resources	Completion			
11. Implement marketing campaign.	Workgroup	5/31/14		Marketing campaign implemented.	
12. Establish program logistics to include:     a. Location     b. Date/time     c. Invitations     d. Incentives     e. Feedback/Program     evaluation     forms/surveys.	Workgroup	5/31/14		Program logistics established.	
13. Implement program/conduct training.	Workgroup	7/31/14		<ul> <li>Program conducted.         Obtain participant data.     </li> <li>Obtain program evaluation surveys from participants.</li> </ul>	

Key Activities	Lead Role &	Target Date	Status of	Evaluation	Evaluation
	Community	for	Progress	Measure	Results
	Resources	Completion			
14. Evaluate trainings.	Workgroup	9/30/14		Analyzed &	
				summarized	
				data from	
				participant	
				survey.	
15. Evaluate and compare to	Workgroup	9/30/15		Decreased	
baseline.				Chlamydia rate	
				in 15-19 year	
				olds from 502.1	
				to 477.	

Priority Issue: Maternal & Child Health

Goal: Improve the Health of Women and Children in Madison County.

**Objective:** Reduce obesity rate by 3% in women of child bearing age (ages 13-44) from 30.7% to 27.7% by September 30, 2016.

Baseline Measure/Source:

30.7 Madison County, 19.9 State

Florida CHARTS

	Strategy: Educate women (ages 13-44) about benefits of healthy living while pregnant and past delivery.							
	Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results		
1.	Form a committee.	<ul><li>HSC</li><li>HMT</li><li>Department of Health in Madison County</li></ul>	8/31/13		Committee formed.			
2.	Review and revise Action Plan as needed.	Committee			Action Plan finalized.			
3.	Raise awareness of relationship between breastfeeding and lowering weight.	Committee	10/1/14					
4.	Promote Obesity and Breastfeeding campaigns at all Community Health Fairs.	Department of Health in Madison County	Annually through 9/30/16		Number of public events attended. Annually tracking of attendance of community at events.			

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
5. Provide "Raising the Bar" education ( <i>Eating/Healthy Lifestyle</i> exercise by body mass index reduction for pre- teens and teens 10-13) to children as a prevention strategy. a. Utilize current educational campaign being provided by HSC JMT staff.	• HSC • JMT	12/31/13		Track percent of children who receive education. Track weight results.	
6. Evaluate against Baseline.	• HSC • JMT	9/30/16		Reduced obesity rate by 3% in women of child bearing age (13-44) from 30.7% to 27.7%.	

Priority Issue: Madison County Health

Goal: Improve the health of women and children in Madison County.

**Objective:** Increase the number of minority women who initiate breastfeeding from 46.3% to at least 49.3% by September 30, 2016.

#### Baseline Measure/Source:

46.3 Madison County, 1.8 State

Florida CHARTS

Strategy: Improve awareness of lactation consultant availability within community.

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
Form committee/workgroup.	HSC     JMT	08/31/13		Committee formed.	
Review Action Plan and revise as needed.	Committee			Action Plan finalized.	
Develop Madison County campaign to increase breastfeeding	Committee	TBD			
3. Establish promotional campaign.	Committee	TBD		Promotional campaign established.	
Implement promotional campaign.	Committee	TBD		Promotional campaign implemented.	

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
<ul> <li>5. Establish a breastfeeding support group open to pregnant women and breastfeeding moms.</li> <li>a. Hire lactation consultant.</li> <li>b. Market group in community, doctrine, providers, WIC, etc., home setting.</li> <li>c. Identify schedule and location.</li> </ul>	Committee	01/01/14		<ul> <li>Support group established.</li> <li>Location consultant hired.</li> <li>Program marketed in community.</li> </ul>	
6. Implement support group.	Committee	3/30/14		Support group implement (record location/date of meetings and number of women participating in each meeting).	
7. Evaluate against Baseline.		09/30/16		Number of minority women who initiated breastfeeding increased from 46.3% to at least 49.3%.	

Priority Issue: Obesity

Goal: Decrease the rate of obesity in Madison County.

Objective 1: Increase the percentage of healthy weight adults from 32.3% to 33.3% by August 31, 2015.

#### Baseline Measure/Source:

67.8 % of adults reported being overweight or obese.

(Florida CHARTS BRFSS 2010)

Strategy 1: Improve/refurbish existing physical activity/recreational locations...

	Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
1.	Form a committee.	Department of Health in Madison County	7/30/13		Committee formed.	
2.	Review and revise action plan as needed.	Committee	7/30/13		Action Plan finalized.	
3.	Develop assessment tool to assess physical activity/ recreational locations.	Committee	8/30/13		Assessment tool developed.	
4.	Assess physical activity/ recreational activities.	Committee	9/27/13		Physical activity/recreational activities assessed.	
5.	Analyze & summarize results.	Committee	10/4/13		Results summarized.	
6.	Write one-page document highlighting the needs of Madison County relative to locations needing refurbishing.	Committee	10/4/13		Document written.	

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
7. Prepare presentation.	Committee	10/18/13		Presentation prepared.	
8. Present to community, Board of County Commissioners, and City Council.	Committee	11/29/13		Presentation completed. Obtain data on date/time, location, and participants.	
Research grants     opportunities to provide     funding to refurbish     locations.	Committee	1/10/14		Research completed.	
10. Write grant applications.	Committee	tbd		Applications submitted.	
11. Establish implementation plan for refurbishing locations.	Committee	tbd		Implementation plan established.	
12. Implement plan for refurbishing locations.	Committee	tbd		Locations refurbished.	
13. Develop "Kickoff Campaign" for newly refurbished locations to include: a. Date/time b. Special invitees/guests c. Community media campaign d. Flyers/newspaper article e. Incentives f. Measure(s) of success.	Committee	tbd		"Kickoff Campaign" developed.	

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
14. Implement "Kickoff Campaign."	Committee	tbd		"Kickoff Campaign" implemented.	
15. Evaluate and compare to baseline.	Committee	8/31/15		Percentage of healthy weight adults increased from 32.3% to 33.3%.	

Priority Issue: Obesity

Goal: Decrease the rate of Obesity in Madison County.

Objective 1: Increase percentage of healthy weight adults from 32.3% to 33.3% by August 31, 2015.

### Baseline Measure/Source:

67.8 % of adults reported being overweight or obese.

(Florida CHARTS BRFSS 2010)

Strategy 2: Promote the use of evidence-based clinical guidelines to assess overweight and obesity.

	<u> </u>	Strategy 2. Fromote the use of evidence-based clinical guidelines to assess overweight and obesity.						
	Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results		
1.	Form committee	Department of Health in Madison County	9/6/13		Committee formed.			
2.	Review and revise Action Plan as needed.	Committee	9/7/13		Action Plan finalized.			
3.	Identify local healthcare providers.	Committee	9/13/13		Local healthcare providers identified.			
4.	Develop tool for assessing what providers do with regards to BMI, nutrition, and physical activity counseling.	Committee	10/14/13		Assessment tool developed.			
5.	Assess local healthcare providers' practices using assessment tool by noting what currently are doing and what not doing.	Committee	12/20/13		Assessment of local healthcare providers completed.			

	Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
6.	Develop Healthy Lifestyle Campaign for physicians to include:  a. Information packets b. Brochures c. Assessment tool for BMI, nutrition, and physical activity counseling	Committee	3/21/14		Healthy Lifestyle Campaign materials developed.	
7.	Provide Healthy Lifestyle Campaign to healthcare providers.	Committee	3/28/14		Healthy Lifestyle Campaign implemented.	
8.	Re-assess local healthcare providers' practices using assessment tool by noting what currently doing and what not doing.	Committee	8/29/14 1/30/15		Assessment of local healthcare providers completed.	
9.	Summarize findings and compare to data in item 4 above.	Committee	10/24/13		Findings summarized and compared to initial assessment.	
10	.Evaluate and compare to baseline.	Committee	8/31/15		Percentage of adults who are at a healthy weight from 32.3 to 33.3.	

Priority Issue: Obesity

Goal: Decrease the rate of Obesity in Madison County.

Objective 1: Increase percentage of healthy weight adults from 32.3% to 33.3% by August 2015.

#### Baseline Measure/Source:

67.8 % of adults reported being overweight or obese.

(Florida CHARTS BRFSS 2010)

Strategy 3: Establish a community garden in the city of Madison or Greenville.

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
1. Form committee.	<ul> <li>Farmer's co/op</li> <li>Future farmers of America (FFA)</li> <li>Florida Department of Health in Madison County</li> <li>NFCC</li> <li>Local Farmers</li> <li>City/County staff</li> <li>Extension office</li> </ul>	9/1/13		Committee formed.	
Review and revise Action Plan as needed.		9/27/13		Action Plan finalized.	

	Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
3.	Develop plan to mobilize community support to include: a. Champion to move project along b. Presentation for community groups c. Potential location(s) d. Funding/resources required. e. Community campaign/marketing f. Outreach booth at local events presentation at Kiwanis, etc.	Committee	12/1/13		Plan developed.	
4.	Present plan for Board of County Commissioners and City Councils with specifics.	Committee	3/28/14		Plan presented.	
5.	Obtain County approval to include location.	Committee	TBD		County approval obtained.  Location determined.	
6.	Contact FAMU (Dr. Taylor) to provide technical assistance in developing community garden.	Committee	4/25/14		FAMU contacted. Technical assistance obtained.	

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
<ul> <li>7. Develop implementation plan to include: <ul> <li>a. Money IFA's (research Baker County school gardens project)</li> <li>b. Design layout of garden to include watering</li> <li>c. Secure materials needed to build garden</li> <li>d. Solicit community participation and volunteers to build</li> <li>e. Establish garden by-laws and rules</li> <li>f. Survey instrument for volunteers/participants.</li> </ul> </li> </ul>	Committee	5/2/14		Implementation plan developed.	
8. Implement plan.	Committee	Summer 2014		Community garden plan implemented.	
<ol><li>Analyze &amp; summarize data from volunteer/participant survey.</li></ol>	Committee	Fall 2014		Data analyzed & summarized.	
10. Evaluate and compare to baseline.	Committee	8/31/15		Percentage of adults who are at a healthy weight from 30.5 to 32.5	

Priority Issue: Obesity

**Goal**: Decrease rate of obesity in Madison County.

**Objective 2:** Decrease percentage of middle school students with a body mass index (BMI) at or above 95% from 15.9% to 14.0% by August 31, 2015

#### Baseline Measure/Source:

15.9 % of middle school students reporting BMI at or above 95<sup>th</sup> percentile (Florida Youth Tobacco Survey 2012 – FYTS)

Strategy 1: Establish participation in physical education a priority for middle school students.

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
1. Form committee.	<ul> <li>School Super/Board</li> <li>Parent Teacher Organization</li> <li>Central School staff</li> </ul>	7/31/13		Committee formed.	
Review and revise action plan as needed.	Committee	7/31/13		Action Plan finalized.	
3. Research barriers in curriculum that allow opting out of physical activity among middle school students.	Committee	8/30/13		Research completed.	
4. Research Evidence-Based Programs in other middle schools.	Committee	8/30/13		Research completed.	

	Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
5.	Develop Physical Education plan for implementation in Madison County middle school to include: a. Cost/Funding b. Resources c. Timeline d. Training	Committee	10/30/13		Plan developed.	
6.	Develop presentation on Physical Education plan to include: a. Barriers b. Evidence-based programs c. Implementation plan.	Committee	10/30/13		Presentation developed.	
7.	Deliver presentation.	Committee	10/20/13		Presentation delivered.	
8.	Obtain approval to implement plan in middle school to include:  a. Decision making on future school curriculum b. Pending permission/cooperation should result in less	Committee	TBD		Approval obtained.	

students opting out of physical education					
Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
9. Implement plan.	Committee	TBD		Plan implemented.	
10. Evaluate and compare to baseline.	Committee	8/31/15		Percentage of middle school students with a body mass index (BMI) at or above decreased 95% from 15.9% to 14.0%.	

Priority Issue: Obesity

Goal: Decrease rate of Obesity in Madison County.

**Objective 2:** Decrease percentage of middle school students with a body mass index (BMI) at or above 95% from 15.9% to 14.0% by 8/31/2015.

#### **Baseline Measure/Source:**

15.9 % of middle school students reporting BMI at or above 95<sup>th</sup> percentile.

(Florida Youth Tobacco Survey 2012 - FYTS)

Strategy 2: Increase physical activity opportunities for middle school students at Madison Central.

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
1. Form committee.	<ul> <li>Florida         Department of         Health in         Madison         County</li> <li>School Board         staff</li> <li>Central School         staff</li> <li>County         Recreation</li> <li>School Health</li> <li>Department of         Agriculture</li> <li>Boys and Girls         Club</li> <li>Culpepper</li> </ul>	7/31/13		Committee formed.	

		P.A.  Bobby Hutching Committee	T 15 1			
	Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
2.	Review and revise Action Plan as needed.	Committee	7/31/13		Action Plan finalized.	
3.	Develop physical activity assessment tool.	Committee	8/16/13		Physical activity assessment tool developed.	
4.	Assess physical activity opportunities for middle school youth during and after school.	Committee	8/23/13		Physical activity opportunities assessed using tool.	
5.	Research Evidence- Based Physical Activity Programs with middle school students.	Committee	10/30/13		Research completed.	
6.	Research funding opportunities to enhance physical education, after school, and "zero period" options.	Committee	10/30/13		Research completed.	
7.	Develop selection criteria for program/opportunities to implement in during and middle school.	Committee	10/30/13		Selection criteria developed.	

8.	Select	Committee	10/30/13	Program/opportunities	
	program/opportunities			selected.	
	using selection criteria.				

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
9. Develop implementation plan for program/opportunities to include:  a. Cost b. Resources c. Location d. Time/date e. Training f. Marketing g. Survey tool for participants.	Committee	4/30/14		Implementation plan developed.	
10. Write funding applications.	Committee	4/30/14		Submit funding applications.	
11. Develop presentation with funding/program opportunities and information on incorporating physical activity into youth lifestyles.	Committee	4/30/14		Presentation developed.	
12. Present to School Board, Madison Central staff.	Committee	4/30/14		Presentation	

				delivered.  Obtain data on location, date/time, and participants.	
Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results
13. Revise implementation, as needed.	Committee	4/30/14		Implementation Plan revised.	
14. Implement plan.	Committee	10/30/14		Plan implemented.	
15. Evaluate and compare to baseline.	Committee	10/30/15		Percentage of middle school students with a body mass index (BMI) at or above decreased 95% from 15.9% to 14.0%.	

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#### **ACTION PLAN LINKAGES**

The Community Health Improvement Project planning is a long-term, systematic effort that addresses health problems on the basis of the results of community health assessment activities. This process follows the guidelines of the Mobilizing for Action through Planning and Partnerships (MAPP) model. MAPP was developed by the National Association of County and City Health Officials (NACCHO), in collaboration with the Centers for Disease Control and Prevention (CDC). MAPP provides a framework to create and implement a community health improvement plan that focuses on long-term strategies that address multiple factors that affect health in a community.

The Madison County CHIP identifies the priorities, goals, objectives, and strategies for the public health system within Madison County. Through the integrated efforts of the health department and community partners, the desired health outcomes can be addressed in a systematic and accountable manner.

This CHIP plan provides a framework to promote greater collaboration across the organization and



with external community partners, supports a comprehensive approach to public health service delivery within the 10 Essential Services of Public Health, and provides leverage to address the needs of Madison County residents and the larger Florida Department of Health community.

Using the NACCHO model for strategic planning, this CHIP plan can be integrated with the Florida Department of Health in Madison County Strategic Plan, and is informed by the Community Health Assessment. The CHIP plan can serve as the guiding force for the health department's activities and direction for the next five years, as well as coordinate community health partners' efforts within the three health issue areas. The strategies and activities identified in this plan are specific standards for achievement designed to evaluate and measure success and impact.

The CHIP plan is aligned with the following:

#### • Florida Department of Health's State Health Improvement Plan 2012-2015

Representing the plan for the Florida public health system, this document enables the network of state and local health partners to target and integrate health improvement efforts.

http://www.doh.state.fl.us/Planning\_eval/Strategic\_Planning/SHIP/FloridaSHIP20 12-2015.pdf

#### Healthy People 2020

This U.S. Department of Health and Human Services program provides 10-year objectives for improving the health of all U.S. residents.

http://www.healthypeople.gov/2020/Consortium/HP2020Framework.pdf

#### National Prevention and Health Strategies 2011

Developed by the National Prevention Council at the U.S. Department of Health and Human Services, Office of the Surgeon General, 2011, these strategies aim to guide the nation in the most effective and achievable means for improving health and well-being.

http://www.surgeongeneral.gov/initiatives/prevention/index.html

The tables on the following pages identify the linkages between the Madison County CHIP and each of the above referenced plans.

Alignment							
Madison County CHIP	Florida State Health Improvement Plan Health Protection		Healthy People 2020		National Prevention Strategies		
Goal: Decrease the rate of Sexually Transmitted Diseases in Madison County.  Objective: Decrease Chlamydia rate in 15-19 year olds from 502.1 to 477 by September 30, 2015.  Strategy 1: Provide Evidence-Based youth development and life skills program to youth ages 15-19. Strategy 2: Provide evidence-based program for adults to learn how to support children making positive decisions.	Goal HP1	Prevent and control infectious disease.	STD-2	Increase the proportion of adolescents and adults who have been tested for HIV in the past 12 months.  (Developmental) Increase the proportion of persons who have been tested for hepatitis B virus within minority communities experiencing health disparities.  (Developmental) Reduce Chlamydia rates among females aged 15 to 44 years.	Promote and disseminate national screening recommendations for HIV and other STIs.  Support states, tribes, and communities to implement evidence-based sexual health education.  Promote and disseminate best practices and tools to reduce behavioral risk factors (e.g., sexual violence, alcohol and other drug use) that contribute to high rates of HIV/STIs and teen pregnancy.  Promote and disseminate national screening recommendations for HIV and other STIs.  Promote and disseminate national screening recommendations for HIV and other STIs.		

Alignment						
Madison County CHIP	Florida State Health Improvement Plan Chronic Disease Prevention		Healthy People 2020		National Prevention Strategies	
Goal: Decrease the rate of obesity in Madison County. Objective 1: Increase the percentage of healthy weight adults from 32.3% to 33.3% by August 31, 2015. Strategy 1:	Goal CD1	Increase the percentage of adults and children who are a healthy weight.	Nutrition and Weight Status Goal	Promote health and reduce chronic disease risk through the consumption of healthful diets and achievement and maintenance of healthy body weights.	Support research and programs that help people make healthy choices (e.g., understand how choices should be presented).	
Improve/refurbish existing physical activity/recreational locations.  Strategy 2: Promote the use of evidence-	Goal CD2	Increase access to resources that promote healthy behaviors.	Educational and Community- based Programs Goal	Increase the quality, availability, and effectiveness of educational and community-based programs designed to	Provide tools, guidance, and best practices to promote positive early childhood and youth development and prevent child abuse.	
based clinical guidelines to assess overweight and obesity.  Strategy 3: Establish a community garden in the city of Madison or Greenville.		Goui	prevent disease and injury, improve health, and enhance quality of life.	Support coordinated, comprehensive, and multicomponent programs and policies to encourage physical activity and physical education, especially in schools and early learning centers.		
					Identify and address barriers to the dissemination and use of reliable health information.	

Alignment					
Madison County CHIP	Florida State Health Improvement Plan  Chronic Disease Prevention		Healthy People 2020		National Prevention Strategies
Goal: Decrease the rate of obesity in Madison County.  Objective 2: Decrease percentage of middle school students with a body mass index (BMI) at or above 95% from 15.9% to 14.0% by August 31, 2015.  Strategy 1: Establish participation in physical education a priority for middle school students.  Strategy 2: Increase physical activity opportunities for middle school students at Madison Central.	Goal CD1	Increase the percentage of adults and children who are a healthy weight.  Increase access to resources that promote healthy behaviors.	Nutrition and Weight Status Goal  Educational and Community- based Programs Goal	Promote health and reduce chronic disease risk through the consumption of healthful diets and achievement and maintenance of healthy body weights.  Increase the quality, availability, and effectiveness of educational and community-based programs designed to prevent disease and injury, improve health, and enhance quality of life.	Support research and programs that help people make healthy choices (e.g., understand how choices should be presented).  Provide tools, guidance, and best practices to promote positive early childhood and youth development and prevent child abuse.  Support coordinated, comprehensive, and multicomponent programs and policies to encourage physical activity and physical education, especially in schools and early learning centers.  Identify and address barriers to the dissemination and use of reliable health information.

Alignment					
Madison County CHIP	Florida State Health Improvement Plan		Healthy People 2020		National Prevention Strategies
	Communit	у			
Goal: Decrease the rate of obesity in Madison County.  Objective 1: Increase the percentage of healthy weight adults from 32.3% to 33.3% by August 31, 2015.  Strategy 1: Improve/refurbish existing physical activity/recreational locations.	Goal CR1	Integrate planning and assessment processes to maximize partnerships and expertise of a community in accomplishing its goals.	Environmental Health Goal Educational and	Promote health for all through a healthy environment.  Increase the quality, availability, and effectiveness	Support adoption of active living principles in community design, such as mixed land use, compact design, and inclusion of safe and accessible parks and green space.  Support and expand cross-sector activities to enhance access to high-quality education, jobs, economic opportunity, and opportunities for healthy living (e.g., access to parks, grocery stores, and safe neighborhoods).  Coordinate investments in transportation, housing,
Strategy 2: Promote the use of evidence-based clinical guidelines to assess overweight and			Community- based Programs Goal	of educational and community- based programs designed to prevent disease and injury, improve health, and enhance	
obesity. <u>Strategy 3:</u> Establish a community garden in the city of Madison or Greenville.	Goal CR2	Build and revitalize communities so people can live healthy lives.	Social Determinants Goal	Create social and physical environments that promote good health for all.	Enhance capacity of state, tribal, local, and territorial governments to create healthy, livable, and sustainable communities (e.g., increase access to healthy food and opportunities for physical activity, revitalize brownfields, enhance alternative transportation options, and develop green facilities and buildings).

Alignment						
Madison County CHIP	Florida State Health Improvement Plan  Community Redevelopment and Partnerships		Healthy People 2020		National Prevention Strategies	
Goal: Decrease the rate of obesity in Madison County.  Objective 1: Increase the percentage of healthy weight adults from 32.3% to 33.3% by August 31, 2015.  Strategy 1: Improve/refurbish existing physical activity/recreational locations.  Strategy 2: Promote the use of evidence-based clinical guidelines to assess overweight and obesity.  Strategy 3: Establish a community garden in the city of Madison or Greenville.	Goal CR2	Build and revitalize communities so people can live healthy lives.	Social Determinants Goal	Create social and physical environments that promote good health for all.	Enhance capacity of state, tribal, local, and territorial governments to create healthy, livable, and sustainable communities (e.g., increase access to healthy food and opportunities for physical activity, revitalize brownfields, enhance alternative transportation options, and develop green facilities and buildings).	

Elorido				
Florida State Health Improvement Plan		Healthy People 2020		National Prevention Strategies
Community Redevelopment and				
Goal	Provide equal	Educational	Increase the quality,	Increase availability and use
CR3	access to	and	availability, and	of prevention research to
	culturally and	Community-	effectiveness of	identify effective
	linguistically	based	educational and	environmental, policy, and
	competent	Programs	community-based	systems that reduce chronic
	care.	Goal	programs designed to	diseases, promote safety, and
			prevent disease and	eliminate health disparities.
			injury, improve health,	·
			and enhance quality of	Identify and map high-need
			life.	areas that experience health
				disparities and align existing
				resources to meet these
				needs.
				Increase dissemination and use of evidence-based health literacy practices and interventions.
	Communi Redevelop Partnersh Goal	Community Redevelopment and Partnerships  Goal Provide equal CR3 access to culturally and linguistically competent	Community Redevelopment and Partnerships  Goal Provide equal access to and culturally and linguistically competent c	Community Redevelopment and Partnerships  Goal CR3 Provide equal access to culturally and linguistically competent care.  Goal CR3 Provide equal access to culturally and linguistically competent care.  Goal Provide equal and availability, and effectiveness of educational and community-based programs designed to prevent disease and injury, improve health, and enhance quality of

Alignment						
Madison County CHIP	Florida State Health Improvement Plan	Healthy People 2020	National Prevention Strategies			
	Access to Care	Access to Health Services				
Goal: Improve the health of women and children in Madison County.  Objective 1: Reduce	Goal Reduce  AC5 maternal and infant morbidity and mortality.	Maternal, Infant, and Child Health Goal  Improve the health and well-being of women, infants, children, and families.	Support breastfeeding, including implementing the breastfeeding provisions in the Affordable Care Act.  Research and disseminate			
obesity rate by 3% in women of child bearing age (ages 13-44)			ways to effectively prevent premature birth, birth defects, and Sudden Infant Death Syndrome (SIDS).			
from 30.7% to 27.7% by September 30, 2016.  Strategy: Educate women (ages 13-44) about benefits of healthy living while pregnant and past delivery.			Increase access to comprehensive preconception and prenatal care, especially for low-income and at-risk women.			
Objective 2: Increase the number of minority women who initiate breastfeeding from 46.3% to at least 49.3% by September 30, 2016.  Strategy: Improve awareness of lactation consultant availability within community.						

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## **Community Health Improvement Plan: Next Steps**

Community Health Improvement Plans (CHIPs) are detailed work plans that guide communities through their action steps in order to address priorities that have been defined in the community health profile through community input and review of local health data.

The Madison County Community Health Improvement Team developed three action plans for the key health issues of *Injury and Violence, Diabetes and Obesity,* and *Teen Pregnancy.* 

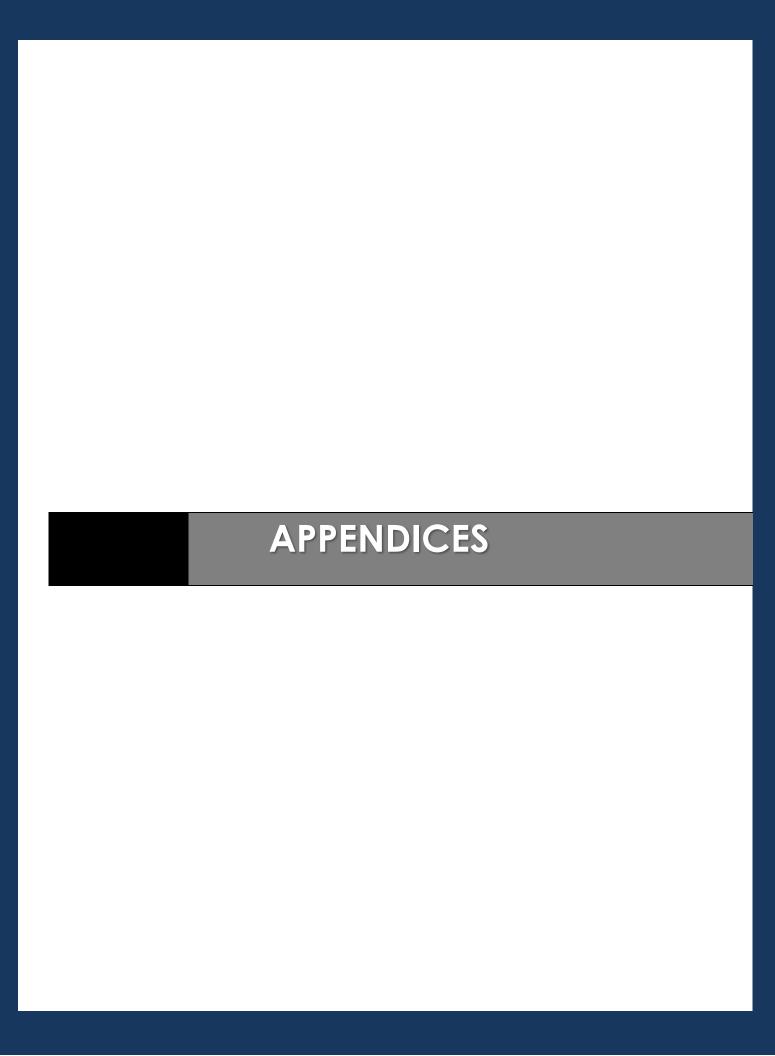


#### These action plans:

- Provide a framework for planning the work needed to achieve the objectives;
- Provide justification as to why funds are needed and how they will be used, imparting credibility to the organization or agency;
- Provide a guide for accomplishing the work within the giving time period; and
- Communicate specific action-oriented approaches and measures for impact which can be shared with all interested parties.

The Madison County Community Health Improvement Committee will work with other community health partners to implement and evaluate each action plan activity for success and impact. Implementation of the action plans will ultimately strengthen the public health infrastructure, enhance the planning, research and development of community health partnerships, and promote and support the health, well-being, and quality of life of Madison County residents. It is recommended that the Community Health Improvement Committee review the implementation on an annual basis to update the information and to continually, and collaboratively, improve the health of Madison County.

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## Appendix 1: Goals & Strategies Workshop- August 17, 2012

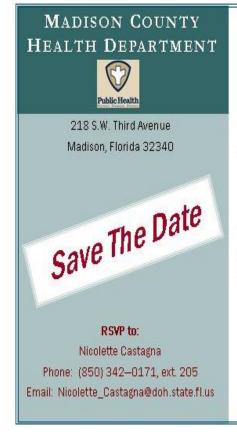
## **Email to workshop participants**

From: Castagna, Nicolette T

Sent: Wednesday, August 01, 2012 1:35 PM

Subject: Save the Date! Community Health Improvement Planning Session

Importance: High



# COMMUNITY HEALTH IMPROVEMENT PLANNING SESSION

#### Meeting Purpose:

To identify main health priorities which impact Madison County residents. Using Community Health Assessment data, key issues will be brought forward to use for strategic planning and priority goal setting which will pave the way for community health improvement. A working lunch provided.

DATE: Friday, August 17, 2012 TIME: 10:00 am — 2:00 pm LOCATION: Honey Lake Plantation 1290 Honey Lake Road Greenville, Florida 32331

## **Workshop participants**

## Madison County Community Health Improvement Project -Strategic Priorities with Goal Statements & Strategies August 18, 2012 Sign-In Sheet

Name/Title	Organization		
Preston Matthews	Big Bend AHEC		
2. Tim Bennett (Left Early)	City of Madison		
3. Carla E. Hall	CHS		
4. Gail Dunmyer	CRMC		
5. Wilkerson Philip	Healthcare Workforce		
6. Lynn Elliott	Healthy Start Coalition of JMT,		
	Inc.		
7. Michael Curtis	Healthy Start-Whole Child		
8. Jana Grubbs	Healthy Ways		
9. Emily Mathews	Concerned Citizen		
10. Allen Cherry	Madison County		
11. Kimberly Allbritton	Madison County Health		
	Department		
12. Cindy Brown	Madison County Health Department		
13. Nicolette Castagna	Madison County Health Department		
14. Matthew Evers	Madison County Health Department		
15. Adrian Kinsey	Youth Initiative		
16. Merv Mattair	Boys to Kings		
17.Karen Pennington –	Madison County Health Department		
Human Service Counselor			
18. Tammy Stevens	MCMH		
19. Craig Wilson	Madison County Health Department		
20. Kathy Fields	North Florida Community College		
21. Julie Townsend – Allied	North Florida Community College		
Health			
22. Amy Stenberg	Tallahassee Memorial Healthcare		
23. Jeff Anderson	Tri-County Family Health (North Florida Medical		
	Center)		



## Madison County Community Health Improvement Project: Strategic Priorities with Goal Statements & Strategies

#### August 17, 2012 Agenda

August 17, Friday – 10:00am-2:00pm Honey Lake Plantation 1290 NW Honey Lake Road Greenville, FL 32331

10:00am - 10:15am Introductions

**Workshop Logistics Review** 

10:15am – 11:00am Workgroup Assignments

Participants will review:

- Madison County Health Profile Executive Summary
- U.S. Census Quick Facts
- Florida Department of Health CHARTS Summary
- Each participants will:
  - Identify key health issues

#### 11:00am – 11:30am

#### Strategic Planning

- Participants will be assigned to workgroups to:
  - Identify <u>Health Resources</u> Identify all resources for achieving a Healthy Madison County (e.g., community groups, policies, funding, state/federal partners, etc.)
  - Identify <u>Health Challenges</u> Identify "What gets in the way of achieving a Healthy Madison County?" (e.g., insufficient resources, lack of community support, legal or policy impediments, or technological difficulties)
  - Group Key Health Issues into common categories

#### 11:30am - 11:45am Workgroup Review

 Each workgroup will review and revise the work of the other groups

#### 11:45am – 12:00pm Break – Working Lunch

#### 12:00pm – 12:30pm Strategic Planning (continued)

- Individuals will self-assign into an "Issue" workgroup
- Each workgroup will identify a GOAL statement for their issue(s)
- Each workgroup will identify STRATEGIES to accomplish that GOAL

#### 12:30pm – 12:45pm Workgroup Round-Robin Review

Workgroups will review results of other workgroups & provide feedback

#### 12:45pm – 1:30pm Strategic Planning (continued)

- Workgroups will fine tune their GOAL statement and STRATEGIES
- Workgroups will complete the Priorities/Strategies Plan

## 1:30pm-1:45pm Workgroup Round-Robin Review

Workgroups will review results of other workgroups & provide feedback

#### 1:45pm-2:00pm Workshop Summary & Next Steps

**KEY TERMS:** Goals and strategies provide a connection between the current reality (what the public health system and the community's health looks like now) and the vision (what the public health system and community's health will look like in the future).

#### Goals

- Broad, long-term aims that define the desired result associated with identified strategic issues.
- Set a common direction and understanding of the anticipated end result.

#### Example:

Strategic issue: How can the public health community ensure access to population-based and personal health care services?

Goal: All persons living in our community will have access to affordable quality health care.

#### **Strategies**

- Patterns of action, decisions, and policies that guide a local public health system toward a vision or goal.
- Broad statements that set a direction & communicate how the community will move in that direction.
- Lead to coordinated action by addressing the complexity of seemingly complicated problems, in providing a focus for future action.
- Emphasize action which serves a critical role in linking planning to implementation.

#### Example:

Strategic issue: How can the public health community ensure access to population-based and personal health care services?

Goal: All persons living in our community will have access to high-quality, affordable health care.

#### Strategies:

- 1. Establish a community ombudsman program for city and private services.
- 2. Strengthen coordination among local public health system partners to eliminate gaps in service and improve referral mechanisms among providers (i.e., between mental health and primary care).
- 3. Increase awareness of available services through the development of an online directory of area public health and health care organizations.
- 4. Develop the capacity to provide culturally and linguistically appropriate services.
- 5. Increase education and outreach efforts so that all residents are aware of the population-based and personal health care services available in the community.

#### For more information:

http://www.doh.state.fl.us/compass/Resources/FieldGuide/2008\_Version/6Goals.pdf

### **Workshop Summary Notes**

Priority Issue: Crime

Goal: Madison County will have a safe environment and be crime free.

#### Strategies:

- Promote crime stoppers
- Organize neighborhood watch programs
- Empowerment to vulnerable populations
- Improve access to mental health resources

#### Notes:

- Crime
- Criminal homicide
- Violent crime rate
- Unsafe environment
- Aggravated assault
- Violence
- Suicide
- Domestic violence in relation to:
  - Poverty
  - o Ineffective ways to deal with stress
  - o Continuing cycle-low self esteem
  - o Financially stay in relationship

**Priority Issue:** Unintentional Injury/Death Prevention

Goal: All Madison County residents and visitors will be safe from traumatic injuries & death.

#### Strategies:

- Increase awareness & educational opportunities regarding safe and appropriate vehicular operations.
- Increase education on behaviors to prevent traumatic injuries and death.
- Establish drivers education program.
- Increase enforcement of seatbelt & DUI penalties.
- Strengthen funding at county/state levels to keep highways in excellent condition.

#### Notes:

- Motor Vehicle Crashes (MVCs) with alcohol
- Motor Vehicle Crashes (MVCs), injury & mortality
- Increase in seatbelt use, more enforcement
- Motor vehicle (I-10) seems to have a deadly stretch of I-10

#### Priority Issue: Access to Resources

Goal: All Madison County residents will have access to quality affordable health services.

#### Strategies:

- · Recruit and retain providers.
- Solicit additional funding to address gaps in Madison County health care system.
- Educate residents on the available resources within the community
- Conduct resource mapping workshop to maximize resource utilization

#### Notes:

- Insurance options
- No health insurance
- · Lack of Medicaid specialty physicians in area
- Use of Emergency Room as clinic (not true emergency)
- Youth mental health services
- Access
- Physician and patient ratio
- Lack of transportation
- Lack of primary care
- Mental health
- Not enough opportunity to do low impact exercise for elderly with arthritis
- Affordable healthcare
- Recruiting physicians for rural areas, how to allure?
- Dental oral health
- Keep pace w/ technology advancements and capability
- · Adults who consume at least 5 servings of fruit & vegetables low
- #1 diagnosis in ER's psychosis, mental health
- # of primary care meds
- · Adults who had their cholesterol checked
- Health care insurance coverage
- Completing for limited resources
- Healthcare reform, health ins for everyone

Priority Issue: Preventable/Controllable Diseases (Obesity)

Goals: All citizens in Madison County will be at a healthy weight.

#### Strategies:

- Increase the access # of recreational & youth activities in Madison County.
- Network to encourage social support for increased physical activity levels in schools & community.
- Provide safe recreational parks, trails, etc.

#### Notes:

- Obesity
- Limited access to fresh foods
- Not enough fruits and veggies
- Lack of physical activities
- Physical environment is good but access to recreational facilities are low
- · Youth activities
- Lack of structured P.E. programs in school system
- Need more physical activities
- Middle & high school students are obese

Priority Issue: STDs, Communicable & Infectious Diseases

Goal: All Madison County residents will be free of communicable and infectious diseases

#### Strategies:

- Establish sex education classes in school system.
- Conduct community education programs for STD prevention.
- Sponsor guest speakers in schools for role modeling.
- Increase awareness of the impact of unprotected sex and STD's.

#### Notes:

- STD's
- · Communicable & infectious diseases
- High cases of HIV/AIDS
- High case of Chlamydia/ gonorrhea
- Sexually transmitted infections
- Not enough entertainment for young people so entertainment is sex
- Cluster housing
- No transportation

Priority Issue: Health Screenings

Goal: Health screenings will be available to all Madison County residents.

#### Strategies:

- Conduct screenings through community health fairs.
- · Conduct school readiness screenings.
- Increase education & outreach efforts for types of screening needs.

#### NOTES:

- TB cases
- Oral health care, teeth extractions
- Dental care
- Health screenings & behavioral
- Not enough free screening for healthcare
- Preventive dental care
- Need to up eye exams
- Low cholesterol monitoring
- Compliance with managing diagnosis/ diagnoses (diabetes, medical check-up annually, cholesterol)
- Health screenings (mammogram, colon cancer, high blood pressure, cholesterol, prostate)

#### Priority Issue: Preventable & Controllable Diseases

Goal: All citizens will be empowered to make healthy lifestyle choices to prevent & control diseases.

#### Strategies:

- Increase support of educational opportunities related to healthy lifestyles choices.
- Educate citizens on how to maintain & control present chronic disease conditions.
- Leverage partners to increase access to fruits & veggies (healthy foods) & exercise opportunities.
- Formulate focus groups to obtain an assessment of citizen's perceptions goals and needs (Community survey conducted as part of this process last year).
- Increase nutritional education & meal planning opportunities.
- Provide chronic disease self-management classes.
- Provide chronic disease screenings.
- Develop chronic disease care coordination. Medical home.

#### Notes:

- Congestive heart failure up
- Cancer( Prostate cancer, Breast, Colorectal, Colon)
- Chronic diseases
- Chronic disease education
- Coronary heart disease, age adjusted death rate
- Tobacco = low birth rate
- Heart disease- mortality
- Hypertension
- Strokes
- Diabetes self-management education
- High cholesterol
- Poor living conditions that trigger asthma- poor control
- Awareness in what senior citizens programs offer
- Flu vaccine education
- Immunization
- Diabetes uncontrolled resulting in amputations
- · High rate of End Stage Renal Disease (ESRD) in this area
- · Diabetes not caught and treated fast enough
- Respiratory diseases

#### Priority Issue: Cause/Effect of Poverty

Goal: All Madison County residents will have access to resources to meet their needs.

#### Strategies:

- Enhanced economic development activities to increase job opportunities.
- Empower individuals to become more productive citizens.
- Educate low-income & jobless citizens on career paths ("Access next").
- Increase vocational programs in school.

#### Notes:

- High poverty rates
- Economic development
- High rate of children living poverty
- Hunger
- Inadequate housing
- Access to healthy foods
- High unemployment rate

#### Priority Issue: Maternal & Child Health

Goal: All women and children in Madison County will have access to support services.

#### Strategies:

- Educate women on the services and resources available in the community.
- Provide whole child access.
- Decrease teen pregnancy rate by increasing access to Sex Education & contraceptive health strategies.
- Improve preconception health in schools and community.

#### Notes:

- Teen birth
- Infant death rate high
- Teen pregnancy
- Low birth weights
- Prenatal support for expecting fathers
- Neonatal death rate up
- Post natal death
- Single parent homes

#### Priority Issue: Effective Community Education

Goal: Madison County will have access to quality education.

#### Strategies:

- Identify providers and their roles in the community wide education system.
- Educate the educators.
- Increase child readiness & parental involvement in schools.
- Expose info to elementary grades ("plant seeds" early).

#### Notes:

- High dropout rates
- Not enough parental interest
- Lack of guidance in schools(education related/ not health
- Some college
- State & federal regulatory mandates
- School system rankings
- School breakfast is high in sugar
- Nutrition
- Physical activity
- Medication compliance
- Lack of proper diet
- Stop kids from having sex
- Food choices, nutrition
- Diabetic education
- Smoking
- Health literacy, communication & education
- Lack of physical activity in relation to increase in overweight, obesity, County Health Department, diabetes, specifically in children
- STD's
- Social support
- Less options for healthy diets
- Not enough healthy eating in school
- Behaviors, attitude cultures
- Excessive drinking
- Education
- Increase focus on men's health
- Poor understanding not able to comprehend healthcare
- Students not graduating from high school contribute to poverty levels, unemployment, crime, low selfesteem, lack of support in home environment- generational problem
- Sex Education (teen pregnancy, STD's),
- District will not allow inability of sex education certified teachers to teach about human sexuality, STD's, abstinence, etc.

#### **Madison County Available Community Health Resources**

- 211
- Apalachee mental health
- County Health Department
- College (North FL Community College -NFCC)
- Emergency Medical Services (EMS)
- Extension office 4-H
- Faith-based programs
- Florida Therapy
- Home health
- Hospital
- Middle Florida Baptist Association
- Nursing homes
- Occupational therapy
- Pharmacies
- Physical therapy
- Physicians/mid-level practitioners
- Refuge house
- School programs for:
  - o Head Start
  - o Early Start
  - o Kid Care
- Senior citizens center
- Speech therapy
- WIC/Healthy Start Coalition
- Big Bend
- Chamber of Commerce
- Community Action Center
- Dental services
- Economic Development Council
- Food banks
- Federally Qualified Health Center (FQHC)
- Tri-County Health Care
- Hospice
- Legal aid
- Madison Cooperative Ministries
- Nursing homes
- Occupational therapy
- Pharmacies
- Physical therapy
- Physicians/mid-level practitioners
- Refuge house
- School programs for:
  - o Head Start
  - Early Start
  - o Kid Care

- ARC (For people with intellectual and developmental disabilities)
- Boys & Girls Club
- Boys to Kings & 24/7 DAD
- Children's Home Society
- Early Steps
- Employers
- Farmers market
- Florida Rural Health Association
- Junior Auxiliary
- Law Enforcement
- Madison Parent Project
- Madison Youth
- Parent-Child Home Program
- Shared services
- Student mental health/counseling services
- Tobacco-free Madison Partners (SWAT)
- Whole Child
- Workforce
- Youth Explorers (MPD)
- Parents & grandparents
- Physical fitness centers
- Pregnancy center
- Recreational center
- Red Cross
- Salvation Armv
- Suwannee River Economic Council
- Thrift stores
- Transportation/ Area Health Education Center (AHEC)
- Tyson Taxi
- United Way
- Vocational Rehab
- We Care
- Senior citizens center
- Speech therapy
- WIC/Healthy Start Coalition

#### **Barriers/Challenges**

- Access to health specialty services
- Cultural attitude
- Education level health literacy
- Emergency Medical Services (EMS) large county coverage low staff service
- Funding \$\$ spread out- pull together duplication?
- Lack of consistency \$\$-sustainability
- Lack of effective partner collaboration
- Lack of parent involvement accountability
- Lack of parks & recreation
- Lack of partnership building
- Lack of trust in policy-fear
- Local politics (and state)
- Low fitness facilities -organized
- Misuse of resources
- No entertainment
- Poverty/cycle of
- Rural remote- access/transportation
- Access hours convenient to communitylocation/mobile-staffing for after-hours/weekend
- Collaboration/partnerships/ownership issues
- · Criminal background

- Generational to generation cycle
- Hopeless/despair attitude
- Lack of access to healthy food choices(restaurants & grocery stores)
- Lack of cooking skills-resort to "fast food"
- Lack of employment opportunities
- Lack of public communication network
- Non-compliance health issues/Medicaid advice/teaching
- School curriculum lacking health education & physical fitness
- School system restricting sexeducation /health education/prevention
- Technology decreases social skills(kids mainly)Low employment opportunities
- Low employment opportunityconsistency /and consistency of programs
- Mandate but no funding /provide it but no \$\$/provide it but no physicians, dental, etc.
- Motivation to be involved
- Politics(federal)
- Stereotyping /judgmental
- Technology-ability to keep up w/ new advance Fragmented provision of services/programs-no master coordination, territorial w/service/programs/\$\$, lack of sharing /collaboration
- Knowledge of career paths/resources to continue higher learning

#### **Madison County Target Populations for Community Health Improvement Project**

- Children 0-3 at risk for developmental disabilities
- Children over 5 lose WIC
- Female 9-17 lack of Sex education
- Grandparents without legal custody of kids
- Large gap of uninsured citizens 21-65
- Encourage education with children in Middle School
- Over 65 with Medicare
- Parent training for young parents (teens) fathers
- Sandwich population, overload
- Structured physical activity
- Victims of domestic abuse (spousal, child, elder)
- Criminal background population
- Dropouts
- Health disparity groups
- Homeless / children

- Caregiver population
- Dementia/AD population
- Men in need of guidance/services
- Mental health population
- Migrant population
- Multi-generations on public assistance
- Pregnant women/teens
- Public housing
- Resource gap for low income residents
- Rural population w/lack of transportation
- Single parent households, children lack role models
- Substance abusers
- Young adults need more preventative education
- Men's health population
- Obesity

### **Priority Issue: Safe Environment**

Goal: Madison County will have a safe environment and be crime free.

Strategy	Barriers	Implementation
Promote crime stoppers	<ul> <li>Cultural attitudes</li> <li>Lack of trust</li> <li>Effective controls and oversight</li> </ul>	Timeline 12-24 months
		Lead & Team Members  City and County Law Enforcement Local media
		Community volunteers
		Resources City and county law enforcement
Organize neighborhood watch programs	<ul><li>Apathy</li><li>Poverty</li><li>Local politics</li></ul>	Timeline 12-24 months
		Lead & Team Members City and County Law Enforcement Community volunteers
		Faith-based leadership
		Resources
		Informational resources from existing programs, including local sponsor in City/County Law Enforcement

### Priority Issue: Unintentional Injury/Death Prevention

Goal: All Madison County residents & visitors will be safe from traumatic injuries & death.

Barriers	Implementation
<ul> <li>Motivation to be involved in education</li> <li>Cultural attitude -" I don't care"</li> <li>Lack of consistent &amp; sustainability</li> <li>Coordination &amp; collaboration of effects</li> <li>No one spear heading efforts</li> <li>Lack of personal accountability</li> <li>Educational level</li> <li>Fragmented efforts</li> </ul>	Timeline January 2014  Lead & Team Members Schools Social Service programs Law Enforcement Faith-based members Hospitals Healthcare providers Healthy Start of Jefferson, Madison, Taylor
	Resources \$\$
<ul> <li>Lack of understanding of behaviors that lead to injury</li> <li>Cultural attitude "I don't care"</li> <li>Age appropriate operations of equipment(farm safety)</li> <li>Motivation to become involved in education</li> <li>Lack of personal accountability</li> <li>Educational level</li> <li>Fragmented efforts</li> </ul>	Timeline January 2014  Lead & Team Members Schools Madison County Health Department Healthcare providers Hospitals Faith- based network Law Enforcement Social Services programs Healthy Start of Jefferson, Madison, Taylor  Resources \$\$
	<ul> <li>Motivation to be involved in education</li> <li>Cultural attitude -" I don't care"</li> <li>Lack of consistent &amp; sustainability</li> <li>Coordination &amp; collaboration of effects</li> <li>No one spear heading efforts</li> <li>Lack of personal accountability</li> <li>Educational level</li> <li>Fragmented efforts</li> <li>Cultural attitude " I don't care"</li> <li>Age appropriate operations of equipment(farm safety)</li> <li>Motivation to become involved in education</li> <li>Lack of personal accountability</li> <li>Educational level</li> </ul>

### Priority Issue: Unintentional Injury/Death Prevention (continued)

Goal: All Madison County residents & visitors will be safe from traumatic injuries & death.

Strategy	Barriers	Implementation
Increase enforcement of seatbelt & DUI penalties (car seats)	Cultural attitude     Lack of personal accountability     Local government support	Timeline January 2013 Lead & Team Members
	<ul><li>Local politics</li><li>Rural</li></ul>	Law Enforcement Local government Healthy Start of Jefferson, Madison, Taylor Madison County Health Department Healthcare providers
		Resources TBD

### **Priority Issue: Access to Resources**

Goal: All Madison County residents will have access to quality affordable health services.

Strategy	Barriers	Implementation
Recruit and retain providers	<ul> <li>Technology</li> <li>Inability to support specialty practices</li> <li>Limited restaurants</li> </ul>	Timeline January 2014
	No entertainment	Lead & Team Members Healthcare workforce network Madison County Hospital Madison County Health Department
		Resource North FL Community College /Allied Health program FSU School of Medicine Chamber of Commerce
Solicit additional funding to address gaps in Madison County health care system	<ul><li>Federal politics</li><li>Local politics</li><li>Consistency/ sustainability</li></ul>	Timeline January 2015
		Lead & Team Members Madison County Hospital Madison County Health Department Florida Department of Health
		Resources Health Resources and Services Administration (HRSA) Low Income Pool (LIP) grant Foundations

### **Priority Issue: Access to Resources (continued)**

Goal: All Madison County residents will have access to quality affordable health services.

Strategy	Barriers	Implementation
Educate residents on the available resources within the county	<ul><li>Locations/ hours</li><li>Transportation</li></ul>	Timeline January 2014
		Lead & Team Members  Madison County Health  Department  Chamber of Commerce  Media
		Resources Madison County Health Department Florida Department of Health Hospitals Emergency Medical Services (EMS)

### **Priority Issue: Obesity**

Goal: All citizens in Madison County will be at a healthy weight.

Strategy	Barriers	Implementation
Increase the access of recreational & youth activities in Madison County	<ul> <li>Culture, lifestyle, funding, competition for other resources,</li> <li>Lack of collaboration</li> <li>Transportation</li> <li>Politics, etc.</li> <li>Lack of community programs</li> </ul>	Timeline Ongoing  Lead &Team Members Merv Mattair Craig Wilson  Resources Just Move Madison Healthy Start
Network to encourage social support for increases physical activity levels in our schools.	<ul> <li>Culture, lifestyle, funding, competition for other resources,</li> <li>Lack of collaboration</li> <li>Transportation</li> <li>Politics, etc.</li> <li>Lack of community programs</li> </ul>	Timeline 3-5 years  Lead & Team Members School Superintendent  Resource Grant \$\$ Collaboration
Provide safe recreational parks, trails, etc.	<ul> <li>Culture, lifestyle, funding, competition for other resources,</li> <li>Lack of collaboration</li> <li>Transportation</li> <li>Politics, etc.</li> <li>Lack of community programs</li> </ul>	Timeline Ongoing  Lead & Team Members Department of Parks & Recreation  Resources 4 Freedom Trail Lanier Field Lake Francis Boys & Girls Club Boyz 2 Men Madison Youth Initiative

### **Priority Issue: Communicable & Infectious Diseases**

Goal: All Madison County residents will be free of communicable and infectious diseases.

Strata	MV	Barriers	Implementation
Strate	••		Timeline
cla	stablish sex education asses in the school ystem  Objective — Sponsor guest speaker in schools for role modeling	<ul> <li>School system restricting sexed/ health education &amp; prevention</li> <li>Lack of personal responsibility</li> <li>Local politics</li> <li>Resources</li> </ul>	January 2014  Lead & Team Members Schools Madison County Health Department Hospital Healthcare providers Healthy Start Coalition WIC Pregnancy Center  Resources TBD
so	etwork to encourage ocial support for creases physical activity vels in our schools.	<ul> <li>Culture, lifestyle, funding, competition for other resources,</li> <li>Lack of collaboration</li> <li>Transportation</li> <li>Politics, etc.</li> <li>Lack of community programs</li> </ul>	Timeline 3-5 years  Lead & Team Members School Superintendent  Resource Grant \$\$ Collaboration
	rovide safe recreational arks, trails, etc.	<ul> <li>Culture, lifestyle, funding, competition for other resources,</li> <li>Lack of collaboration</li> <li>Transportation</li> <li>Politics, etc.</li> <li>Lack of community programs</li> </ul>	Timeline Ongoing  Lead & Team Members Department of Parks & Recreation  Resources 4 Freedom Trail Lanier Field Lake Francis Boys & Girls Club Boyz 2 Men Madison Youth Initiative

### Priority Issue: Healthy Behaviors/Screenings

**Goal:** All Madison County residents will have a 25% reduction in communicable and infectious diseases.

Strategy	Barriers	Implementation
Conduct screenings through community health fairs	<ul><li>Funding</li><li>Cultural attitude</li><li>Transportation</li></ul>	Timeline 12-24 months
		Lead & Team Members Madison County Health Department Hospital & Nursing staff & students Community volunteers
		Resources Madison County Health Department Whole Child Healthy Start Early Steps Early Learning Coalition Head Start Madison County Memorial Hospital Tallahassee Memorial Hospital Capital Regional Medical Center

### Priority Issue: Healthy Behaviors/Screenings (continued)

**Goal:** All Madison County residents will have a 25% reduction in communicable and infectious diseases.

Strategy	Barriers	Implementation
Conduct school readiness screenings	<ul> <li>Lack of parent involvement</li> <li>Health education/ illiteracy</li> <li>Local politics</li> </ul>	Timeline 12-24 months  Lead & Team Members
		Whole Child
		Madison County Health
		Department staff
		School Nurses
		School Board
		Resources
		School Board/District staff
		School Nurses
		Dental Mobile unit
		Madison County Health
		Department
		Whole Child
		Early Steps
		Early Learning Coalition Head Start
		Project Safe Zone
		Madison County Memorial
		Hospital Capital Regional Medical
		Center

# **Priority Issue: Preventable & Controllable Diseases**

**Goal:** All citizens will be empowered to make healthy lifestyle choices to prevent controllable diseases.

Strategy	Barriers	Implementation
Increase support of educational opportunities related to healthy lifestyle choices	<ul> <li>Willingness to change</li> <li>Funding</li> <li>Poverty</li> <li>Rural Population</li> <li>Low education levels</li> </ul>	Timeline Ongoing & Immediate  Lead & Team Members Madison County Health Department Schools systems
		Resources Madison County Health Department Whole Child County schools UF/IFAS County leaders 4-H
Provide chronic disease screenings & education (re: chronic disease maintenance)	<ul> <li>Transportation</li> <li>Access</li> <li>Education levels</li> <li>Funding</li> <li>Hours of operations</li> <li>Culture</li> </ul>	Timeline Ongoing & Immediate  Lead & Team Members Hospitals Madison County Health Department  Resources
		Hospitals Private care providers Madison County Health Department Whole Child Federally Qualified Health Center (FQHC) Children's Medical Services Early Learning Coalition Healthy Start

### Priority Issue: Preventable & Controllable Diseases (continued)

**Goal:** All citizens will be empowered to make healthy lifestyle choices to prevent controllable diseases.

Strategy	Barriers	Implementation
Leverage partners to increase social support of healthy eating and active lifestyles	<ul> <li>Rural Population</li> <li>Social norms/ culture</li> <li>Funding</li> <li>Education levels</li> <li>Access to fruits/veggies</li> <li>\$\$ for healthy foods</li> <li>Lack of recreation/opportunities for fitness</li> <li>Community gardens</li> </ul>	Timeline Immediate to 2 years  Lead & Team Members UF IFAS 4-H Schools Elected officials
		Resources Madison County Health Department County schools Florida Department of Health Chamber of Commerce

# **Priority Issue: Cause/Effect of Poverty**

Goal: All Madison County residents will have access to meet their needs.

Strategy	Barriers	Implementation
Enhanced economic development activities to increase job opportunities	<ul> <li>Political climate in county</li> <li>Lack of consistency</li> <li>Lack of funding</li> </ul>	Timeline January 2015  Lead & Team Members Economic Development Council County Commissioners  Resources Residents of Madison County
Empower individuals to become more productive citizens	<ul> <li>Motivation to be involvement</li> <li>Hopelessness</li> <li>Generational cycles</li> </ul>	Timeline January 2014  Lead & Team Members Community Development Agencies Schools  Resources Chamber of Commerce
Increase vocational programs in schools	<ul> <li>Parent involvement</li> <li>Lack of funding</li> <li>Lack of instructors</li> </ul>	Timeline January 2015  Lead & Team Members North FL Community College (NFCC) Schools State government  Resources North FL Community College (NFCC) Public School system

# Priority Issue: Maternal & Child Health

Goal: All women in Madison County will have access to support services.

Strategy	Barriers	Implementation
Educate women on the services & resources available in the community	<ul> <li>Funding/ poverty</li> <li>Lack of trust</li> <li>Education level, health literacy</li> </ul>	Timeline January 2015  Lead & Team Members Healthy Start Madison County Health Department School District Teen Pregnancy Group (TAP) (Note: No longer exists)  Resources Nursing students Volunteer Healthcare Professionals Healthcare Providers
Provide whole child access	<ul> <li>Funding/ poverty</li> <li>Parent involvement</li> <li>Lack of specialty provider</li> <li>Fragmented services</li> <li>Access, hours convenient to community</li> </ul>	Timeline January 2015  Lead & Team Members Madison County Health Department Healthy Start Media Communication network  Resources Faith- based community Civic organizations

# Priority Issue: Maternal & Child Health (continued)

Goal: All women in Madison County will have access to support services.

Strategy	Barriers	Implementation
Decrease teen     pregnancy rate by     increased access to     contraceptive education	<ul> <li>Local politics, limits from school board &amp; parental permission</li> <li>Cultural attitude</li> </ul>	Timeline January 2015
		Lead & Team Members  Madison County Health  Department  Healthy Start  School District  Healthcare providers
		Resources Coding of services Healthcare network

# **Priority Issue: Effective Community Education**

Goal: Madison County will have access to quality education.

Strategy	Barriers	Implementation
Identify providers & their roles in the community education system	<ul> <li>Lack of public communication network</li> <li>Misuse of resources</li> <li>Lack of trust</li> </ul>	Timeline January 2015  Lead & Team Members Madison County Health Department Hospital  Resources Healthcare network North FL Community College (NFCC) Allied Health students
Educate the educators	<ul> <li>Lack of consistency</li> <li>Funding</li> <li>Dependency of schools for all education</li> </ul>	Timeline January 2015  Lead & Team Members Area Health Education Center (AHEC) North FL Community College (NFCC)  Resources Nursing students North FL Community College (NFCC)  Madison County Health Department Area Health Education Center (AHEC) School Board

### **Priority Issue: Effective Community Education (continued)** Goal: Madison County will have access to quality education. Strategy **Barriers** Implementation Timeline • Increase child readiness Stereotyping & parent involvement Lack of parent January 2015 involvement Cultural attitude **Lead & Team Members** Healthy Start Madison County Health Department Early Learning Coalition Whole Child Resources **TBD**

# Appendix 2: CHIP Workshop 1 – April 11, 2013

### **Email to workshop participants**

Dear Community Health Partners:

The Florida Department of Health in Madison County needs your help! We are in the final phase of our Community Health Improvement Planning project and have an aggressive timeframe for completion. We will be working on the Community Health Action Plan for improving the health of community residents. Your experience and expertise is a critical!

PLEASE SAVE THESE DATES:

CHIP Workshops (your attendance is required at both sessions)

April 11 (Thursday) 10:00am-2:00pm (includes a working lunch) May 30 (Tuesday) 10:00am-2:00pm (includes a working lunch)

All workshops will be held at: Madison County Extension Office 184 NW College Loop Madison, FL 32340

For more information and to RSVP, contact Nicolette Castagna at nicolette castagna@doh.state.fl.us.

Background: The Community Health Improvement Plan follow the NACCHO (National Association of County and City Health Officials) MAPP (Mobilizing for Action through Partnership and Planning) process to examine the community health status of Liberty and Calhoun Counties.

See Website - <a href="http://www.naccho.org/topics/infrastructure/mapp/">http://www.naccho.org/topics/infrastructure/mapp/</a>

This last step involves the Community Health Improvement Plan (CHIP). A CHIP can be used by health departments, as well as other government, educational, or human service agencies, to coordinate efforts and target resources that promote health. A CHIP serves to address issues, roles, and common goals and objectives throughout the community. The plan can be used to guide action and monitor and measure progress toward achievement of goals and objectives. The plan, along with a community health needs assessment, can be utilized as justification for support of certain public health initiatives, as part of funding proposals, and for attracting other resources toward building programs that improve the overall quality of life of the community.

Thank you in advance. We look forward to working with you on this valuable project.

# **CHIP Workshop 1 Participants**

# Florida Department of Health in Madison County Community Health Improvement Project April 11, 2013 Sign-In Sheet – CHIP Session 1

Name/Title	Organization
Matthew Evers	Big Bend AHEC/Big Bend Rural Health Network
Preston Matthews	Big Bend AHEC
Jim Catron	City of Madison
Morgan Rockey	Department of Children & Families
Morgan Evers	Early Learning Coalition
Tom Cisco	Emergency Management
Kimberly Allbritton	Florida Department of Health – Madison County
Cindy Brown	Florida Department of Health – Madison County
Nicolette Castagna	Florida Department of Health – Madison County
Colleen Harmon	Florida Department of Health – Jefferson & Madison County
Nadine Kahn	Florida Department of Health – Madison County
Donna L. Melgaard	Florida Department of Health – Madison County
Shanetta Mitchell	Florida Department of Health – Madison County
Karen Pennington	Florida Department of Health – Madison County
Mark Positano	Florida Department of Health – Madison County
Pam Robinson, Health	Florida Department of Health – Madison County
Educator	
Craig Wilson	Florida Department of Health – Madison County
Amy Ellison	Healthcare Workforce Network
Tonya Bell	Healthy Start Coalition – Jefferson, Madison, Taylor
Deveda Bellamy	Leon County Health Department/Minority AIDS Coordinator
Diann Douglas	Madison County Extension
Jan McHargue	Madison County School Board
Kristi Pittman	North Florida Medical Centers
Rosa Richardson	Senior Citizens Center - Madison
George Hinchliffe	St. Luke's Episcopal Church

# **CHIP Workshop 1 Agenda**

Community Health Improvement Plan 2013 Wednesday – 10:00am-2:00pm Florida Department of Health in Madison County Madison County Extension Office - 184 NW College Loop Madison, FL 32340



### April 11, 2013 Agenda

10:00am – 10:15am	Introductions Workshop Logistics Review
10:15am - 10:45am	<ul> <li>Workgroup Assignments</li> <li>Participants will be assigned to a workgroup to prioritize issues.</li> <li>Review Strategic Priorities &amp; Goals from August 17, 2012 workshop</li> <li>Review Community Health profile data</li> <li>Identify Do-able issues – Which Issues/Goals can be realistically impacted in the next 2 years?</li> <li>Identify Barriers to Action – What barriers must be addressed in order to impact the issue?</li> </ul>
10:45am – 11:00am	<ul> <li>Group Decision Making</li> <li>Issues/goals will be prioritized</li> <li>Top 2-3 issues/goals will be selected for development in the CommunityHealth Improvement Plan.</li> </ul>
11:00am – 11:30am	<ul> <li>Goal for each Health Issue</li> <li>Participants will self-select into an issue and work together to develop a <i>Goal</i> for the issue.</li> </ul>
11:30am -11:45am	<ul><li>Group Review of Goals</li><li>Groups will review each other's work and provide feedback</li></ul>
11:45am-12:15pm	Working Lunch (Lunch provided & networking)
12:15pm-12:45pm	<ul> <li>SMART Objectives for each Goal (Issue)</li> <li>Participants will develop SMART objectives for the Goal (Issue)</li> </ul>

#### 12:45pm – 1:00pm SMART Objectives

- Participants will review each other's work and provide feedback.
- Feedback will be used to refine Goal and SMART Objectives.

#### 1:00pm – 1:30pm Baseline Measure(s) and Source

 Participants will identify the current data (Baseline measure) and source for each SMART Objective.

#### 1:30pm – 1:45pm Group Review

 Participants will review the Goal, SMART Objectives, and Baseline Measure (and Source) for each issue and provide feedback.

# 1:45pm – 2:00pm Community Health Improvement Plan Workshop Summary & Next Steps

A Community Health Improvement Plan (CHIP) has been defined as "a long-term, systematic effort to address health problems on the basis of the results of assessment activities and the community health improvement process."

#### CHIP:

- Serves to address issues, roles, and common goals and objectives throughout the community.
- Is used to coordinate efforts and target resources that promote health.
- Guides action and monitors and measures progress toward achievement of goals and objectives.
- Often used as justification for support of certain public health initiatives, as part
  of funding proposals, and for attracting other resources toward building
  programs that improve the overall quality of life of the community.

#### GOAL:

- Broad, long-term aims that define the desired result associated with identified strategic issues.
- Set a common direction and understanding of the anticipated end result.

#### Example:

Strategic issue: Access to population-based and personal health care services.

Goal: All persons living in our community will have access to affordable quality health care.

### S-M-A-R-T Objectives

**S**pecific means that the outcome is concrete, detailed, focused and well defined.

Measurable outcomes include units for counting, which determines quantity and comparison.

Achievable outcomes are feasible, reasonable and actionable.

Realistic outcomes add value or contribute to the accomplishment of the goal.

Time limited means there is a deadline(s) for completion.

#### Example:

Strategic issue: Access to population-based and personal health care services

Goal: All persons living in our community will have access to affordable quality health care.

#### Objective:

- 1. Develop an online directory of area public health and health care organizations by June 30, 2014.
- 2. Advertise the online directory to community residents at 100% of county facilities (e.g., schools, library, government offices) and primary care and health care facilities by December 30, 2014.

### **CHIP Workshop 1 Summary Notes**

### Unintentional Injury/Death Prevention

- Implement /expand high school drivers education program and adult education program for license renewal.(City health R charts)
- Increase access to pcp, ob gyns, healthy start screenings, etc...(Bxfss/charts CHR)
- Increase injury prevention activities and education.(3 sticky notes)
- Increase the # of insured adults and children.(Madison County SHT)
- Work with law enforcement to adhere to cite vehicle violations.
- Lobby County to fix roads by asking for an increase % of funds spent on roads. \$
  is there.(Madison County SHT)
- Chronic disease, utilize and promote already existing anti- tobacco programs(Department of health/AHEC) to reduce % of unintended death(BRFSS)
- Secondary effects: lower chronic disease, asthma birth defects, premature birth, infant death, SIDS rates.

### Increase Injury Prevention Activities and Education

- Increase the usage of child passenger safety seats by \_ % by June 30<sup>th</sup>, 2015.
   (Realistic time frame)
- Increase the usage of seatbelts by \_ % by June 30<sup>th</sup>, 2015.
- Decrease the % of middle/high students exposed to second hand smoke by 5% by June 30<sup>th</sup>, 2015.
  - (Tom Cisco, Craig W, Mark P, Morgan Evers, Matt Evers, Jim Catron)

### Educate/Empowerment

- Implement a peer mentoring program to reach 25 youth by August 1, 2015.(Ages TBD 13-18)
- Design and develop a collaborative network and secure funding sources for an evidence based mental health assessment and intervention too for young families by September 31<sup>st</sup>, 2016.( one sticky note)
- Establish a mental health assessment network intervention.
   (Karen Pennington, Deveda Bellamy, George H, Nicolette Castagna, Kristi Pittman, Nadine Kuhn, Jan Mc Hargue)

# Healthy Lifestyles (Maternal and Child Health)

- Reduce obesity rate by 3% in women of childbearing age 13-44 by September 30, 2016.
- Increase the number of minority women who initiate breastfeeding from 46.3% to at least 49.3% by September 30, 2016.
   (Nita, Tonya, Diane, Pam)

# Healthy Lifestyles(STD's)

- Chlamydia will be decreased 10% by September 30, 2015. (Realistic %??)
- Kim's FYI, screening: Chlamydia screening, cancer screening, diabetes.

# **Healthy Lifestyles**

- Increase injury prevention activities and education.
- Increase access to lactation consultants.
- Empowerment education in career paths. (Social and mental health)
- Increase access to education for physical activity and exercise.
- Reduce obesity.

### Healthy Lifestyles(Obesity)

- Increase % of healthy weight adults from 32.3% to 33.2% by August 31, 2015.
- Increase % of youth (11-17 years) that engage in vig/moderate physical activity from 23.7% to 25.7% by August 31, 2015. (Include younger)(One sticky note) (Amy, Cindy, Donna, Colleen, Kim)

### **Common Themes**

- Health education and access
- Outreach
- Screenings
- Obesity
- Empower citizens to be healthy and productive
- Physical activity
- Increase health and human services
- Better employment and access

# Cause /Effect of Poverty

- Workforce and enhance economic development for job opportunities.
  - 1. Increase jobs/job potential
  - 2. Exclusions from gainful employment welfare/rehab/incarcerations
  - 3. OJT(sewer treatment, sanitation, dietary, agriculture jobs
  - 4. Maximize opportunities for the 1-10 industrial corridor
- Empower productive citizens educational support networks (groups) support, nurture and expand initiatives that currently exist and instill hope and expectation of success in our youth...
  - 1. Research/ implement centers: faith based job trainings, education, application, (Non traditional)
  - 2. Local support/ partnerships/embracing with local school board/chamber of commerce, NFCC- St.Leo.(Two sticky note)
- Education of jobless in career paths: low income adults, bonding opps, if needed.
  - 1. Vocational career paths. (School and /or faith based)
  - 2. Enhance workforce centers potential for hire/trainings/growth.
  - 3. Communities have to Buy In! (Must be "sold")(Three sticky notes)

#### Maternal and Child Health

- Decrease number of women of child bearing with bmi over 29 by 10%. (Can be moved to obesity/overweight)(Two sticky notes)
- Decrease smokeless tobacco use by middle schoolers by 10%.
- Increase access to ob/neonatal care.(educate re: prenatal obesity) need for exercise
- Increase access to programs like h/st and h/family
- Increase maternal child health screenings (depression →Edin Burgh)
- Increase access to quality daycare(stress relief for mom and opportunity to work)
- Increase more access to lactation consultants, especially among minorities. (Three sticky notes)
- Reduce fetal death rates in Madison County (↑ in state)

### Safe Environment

- Increase the # of mental/substance health providers available in Madison County. (19234:1→ 3373:1 state)
- Increase county financial support for human services/culture/recreation.
- Increase supervised opportunities for youth I.e. parks and recreation.
- Youth empowerment; mentors, tutors, vocational training, reduce out of school suspension. (Two sticky notes)
- Family mental health counseling.

### Healthy Behaviors/Screenings

- Increase healthy behaviors for physical activity, nutrition, and tobacco use by education and marketing.
- Thus impacting: diabetes, heart disease, obesity, stoke, cancers, oral health.
- Provide supports, incentives.
- Lower teen pregnancy rates.
- Increase tobacco and sex education to middle and high school students, provide comprehensive pregnancy prevention tools and explain how to use them.

#### Communicable and Infectious Disease

Decrease cases of Chlamydia by 10% by August 2015.

#### Preventable and Controllable Diseases

- Decrease STD cases by promoting healthy behaviors.
- Increase education and screening.
- Decrease diabetes among all ages.

#### Access to Resources

- Increase # of adults for medical checkups: Brfss pg.18
- Reduce fetal death rate. (Florida chart)
- Transportation.
- Adult and child providers.
- More awareness/access to federally qualified medical home.(Florida charts)
- Provide more sliding fee scale providers. (Census)
- More specialists in the community.
- Free screenings A/C. (Florida charts)
- Home health agencies.
- More community outreach using C.H.W. (Florida charts)

### Obesity

- Increase access to exercise classes.
- Increase education in areas of nutrition and physical activity. (Three sticky notes)
- Increase all schools physical activity rates.
- Establish and increase walking/ running programs
- Build farmer's market facilities and network.
- Educate that EBT can be used at these.
- Expand NFCC's fitness program.
- Promote awareness and benefits of local physical fitness opportunities.
- Increase number of summer camps featuring healthy lifestyle "training".

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**Priority Issue:** Health education & empowerment

Goal (Aim): Improve health education & empowerment in Madison County.

Objective: Implement a peer mentoring program to reach 25 youth, ages 13-18, by August 1, 2015.

**Baseline Measure/Source:** 

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results

**Priority Issue:** Health education & empowerment

Goal (Aim): Improve health education & empowerment in Madison County.

**Objective:** Establish a mental health assessment network intervention for young families by September 31, 2016.

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results

Priority Issue: Healthy Lifestyles								
Goal (Aim): Decrea	Goal (Aim): Decrease the rate of STDs in Madison County.							
Objective: Decreas	Objective: Decrease chlamydia in by 10% by September 30, 2015.							
Baseline Measure	/Source:	•						
Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results			

<b>Priority Issue:</b> Unintentional Injury/Death Preventi
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Goal (Aim): Increase Injury Prevention Activities and Education in Madison County.

Objective: Increase the usage of child passenger safety seats by \_ % by June 30<sup>th</sup>, 2015.

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results

Priority Issue: Unintentional Injury/Death Prevention

Goal (Aim): Increase Injury Prevention Activities and Education in Madison County.

**Objective:** Increase the usage of seatbelts by \_ % by June 30<sup>th</sup>, 2015.

**Baseline Measure/Source:** 

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results

### **Priority Issue:** Unintentional Injury/Death Prevention

Goal (Aim): Increase Injury Prevention Activities and Education in Madison County.

**Objective:** Decrease the % of middle/high students exposed to second hand smoke by 5% by June 30th, 2015.

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results

Priority Issue: Maternal and Child Health

Goal (Aim): Improve the health of women & children in Madison County.

Objective: Increase the number of minority women who initiate breastfeeding from 46.3% to at least

49.3% by September 30, 2016.

#### **Baseline Measure/Source:**

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results

Priority Issue: Maternal and Child Health

Goal (Aim): Improve the health of women & children in Madison County.

Objective: Reduce obesity rate by 3% in women of childbearing, ages 13-44, by September 30, 2016.

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results

Priority Issue: Obesity

Goal (Aim): Decrease the rate of obesity in Madison County.

**Objective:** Increase % of healthy weight adults from 32.3% to 33.2% by August 31, 2015.

### **Baseline Measure/Source:**

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results

Priority Issue: Obesity

Goal (Aim): Decrease the rate of obesity in Madison County.

Objective: Increase % of healthy weight adults from 32.3% to 33.2% by August 31, 2015.

Key Activities	Lead Role & Community Resources	Target Date for Completion	Status of Progress	Evaluation Measure	Evaluation Results

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# Appendix 2: CHIP Workshop 2 – April 30, 2013

### **Email to workshop participants**

Dear Community Health Partners:

The Department of Health in Madison County needs your help! We are engaged in the Community Health Improvement Planning process and have an aggressive timeframe for completion. Your experience and expertise is a critical!

We will be meeting to develop a <u>Community Health Improvement Plan</u> (CHIP). A CHIP can be used by health departments, as well as other government, educational, or human service agencies, to coordinate efforts and target resources that promote health. A CHIP serves to address issues, roles, and common goals and objectives throughout the community. The plan can be used to guide action and monitor and measure progress toward achievement of goals and objectives. The plan, along with a community health needs assessment, can be utilized as justification for support of certain public health initiatives, as part of funding proposals, and for attracting other resources toward building programs that improve the overall quality of life of the community.

#### PLEASE PLAN TO ATTEND BOTH THESE WORKSHOPS:

Workshop 1 - Thursday, April 11 from 10:00am-2:00pm Agenda is attached for this workshop.

Workshop 2 - Tuesday, April 30 from 10:00am-2:00pm

Both workshops will be held at:

Madison County Extension Office
184 NW College Loop
Madison, FL 32340

Your attendance is required at both workshops. A working lunch will be provided during each workshop.

For more information and to RSVP, contact Nicolette Castagna at <a href="mailto:nicolette\_castagna@doh.state.fl.us">nicolette\_castagna@doh.state.fl.us</a> by <a href="mailto:April 4">April 4</a> and let us know if you have any dietary restrictions.

Thank you in advance. We are looking forward to your valuable input at this workshop.

# **CHIP Workshop 2 Participants**

# Florida Department of Health in Madison County Community Health Improvement Project April 30, 2013 Sign-In Sheet – CHIP Session 2

Name/Title	Organization		
Patricia G. Kitchen, RN	Capital Area Chapter, American Red Cross		
Jim Catron	City of Madison		
Morgan Rockey	Department of Children & Families		
Kimberly Allbritton	Florida Department of Health – Madison County		
Nicolette Castagna	Florida Department of Health – Madison County		
Colleen Harmon	Florida Department of Health – Jefferson & Madison		
	County		
Nadine Kahn	Florida Department of Health – Madison County		
Merv Mattair	Florida Department of Health – Madison County		
Donna L. Melgaard	Florida Department of Health – Madison County		
Shanetta Mitchell	Florida Department of Health – Madison County		
Karen Pennington	Florida Department of Health – Madison County		
Mark Positano	Florida Department of Health – Madison County		
Pam Robinson, Health	Florida Department of Health – Madison County		
Educator			
Craig Wilson	Florida Department of Health – Madison County		
Mickie Salter	Healthcare Workforce Network		
Tonya Bell	Healthy Start Coalition – Jefferson, Madison, Taylor		
Lynn Elliott	Healthy Start Coalition – Jefferson, Madison, Taylor		
Deveda Bellamy	Leon County Health Department/Minority AIDS		
	Coordinator		
Gladney Cherry	Madison County School Board		
Jan McHargue	Madison County School Board		
Kristi Pittman	North Florida Medical Centers		
Octavious Tookes	Madison County Schools		

### **CHIP Workshop 2 Agenda**

#### **Community Health Improvement Plan 2013**

Tuesday – 10:00am-2:00pm
Florida Department of Health in Madison County
Madison County Extension Office - 184 NW College Loop
Madison. FL 32340



#### April 30, 2013 Agenda

10:00am – 10:15am Introductions

**Workshop Logistics Review** 

10:15am - 10:45am Workgroup Assignments

Participants will be self-assigned to an Action Plan workgroup and review & refine the *GOAL* and *OBJECTIVE*. Workgroups will also identify the baseline data and source for each *OBJECTIVE*.

- Obesity
- Healthy Lifestyles (STDs)
- Maternal & Child Health
- Injury Prevention & Education

10:45am - 11:00am Group Review

Workgroups will review each other's work and provide feedback.

11:00am – 11:45am ACTIVITIES for Action Plan

 Each workgroup will identify the ACTIVITIES for each OBJECTIVE in their Action Plan.

11:45am-12:15pm Working Lunch (Lunch provided & networking)

12:15pm-12:30pm Group Review

 Workgroups will review each other's work and provide feedback.

12:30pm – 1:00pm Action Plan Completion

- For each *OBJECTIVE* in their Action plan, workgroups will identify:
  - Lead Role & Community Resources
  - Target Date for Completion
  - Evaluation Measure.
  - NOTE: Action Plan will end with measuring the baseline measure to determine impact

1:00pm – 1:30pm Group Review

• Workgroups will review each other's work and provide feedback.

1:30pm – 1:45pm Action Plan Final Revision

• Based on feedback, workgroups will finalize their Action Plan(s).

1:45pm – 2:00pm Community Health Improvement Plan Workshop

**Summary** 

A Community Health Improvement Plan (CHIP) has been defined as "a long-term, systematic effort to address health problems on the basis of the results of assessment activities and the community health improvement process."

#### CHIP:

- Serves to address issues, roles, and common goals and objectives throughout the community.
- Is used to coordinate efforts and target resources that promote health.
- Guides action and monitors and measures progress toward achievement of goals and objectives.
- Often used as justification for support of certain public health initiatives, as part
  of funding proposals, and for attracting other resources toward building
  programs that improve the overall quality of life of the community.

#### GOAL:

- Broad, long-term aims that define the desired result associated with identified strategic issues.
- Set a common direction and understanding of the anticipated end result.

#### Example:

Strategic issue: Access to population-based and personal health care services.

Goal: All persons living in our community will have access to affordable quality health care.

#### S-M-A-R-T Objectives

**S**pecific means that the outcome is concrete, detailed, focused and well defined.

**M**easurable outcomes include units for counting, which determines quantity and comparison.

Achievable outcomes are feasible, reasonable and actionable.

Realistic outcomes add value or contribute to the accomplishment of the goal.

Time limited means there is a deadline(s) for completion.

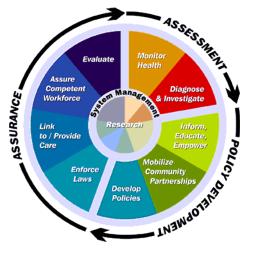
#### Example:

Strategic issue: Access to population-based and personal health care services

Goal: All persons living in our community will have access to affordable quality health care.

#### Objective:

- 1. Develop an online directory of area public health and health care organizations by June 30,
  - 2014.
- 2. Advertise the online directory to community residents at 100% of county facilities (e.g., schools, library, government offices) and primary care and health care facilities by December 30, 2014.



From: <a href="http://www.naccho.org/topics/infrastructure/CHAIP/index.cfm">http://www.naccho.org/topics/infrastructure/CHAIP/index.cfm</a>

The fundamental purpose of public health is defined by three core functions: assessment, policy development and assurance. Community Health Improvement Plans (CHIPs) provide information for problem and asset identification and policy formulation, implementation, and evaluation. CHIPs also help measure how well a public health system is fulfilling its assurance function.

A CHIP is part of an ongoing broad community health improvement process. A community health improvement process uses CHA data to identify priority issues, develop and implement strategies for action, and establish accountability to ensure measurable health improvement, which are often outlined in the form of a Community Health Improvement Plan (CHIP).

The Public Health Accreditation Board's (PHAB's) voluntary, national public health department accreditation program is designed to document the capacity of a public health department to deliver the three core functions of public health and the Ten Essential Public Health Services. PHAB requires completion of a CHA and a CHIP as two of three prerequisites to accreditation program application.

